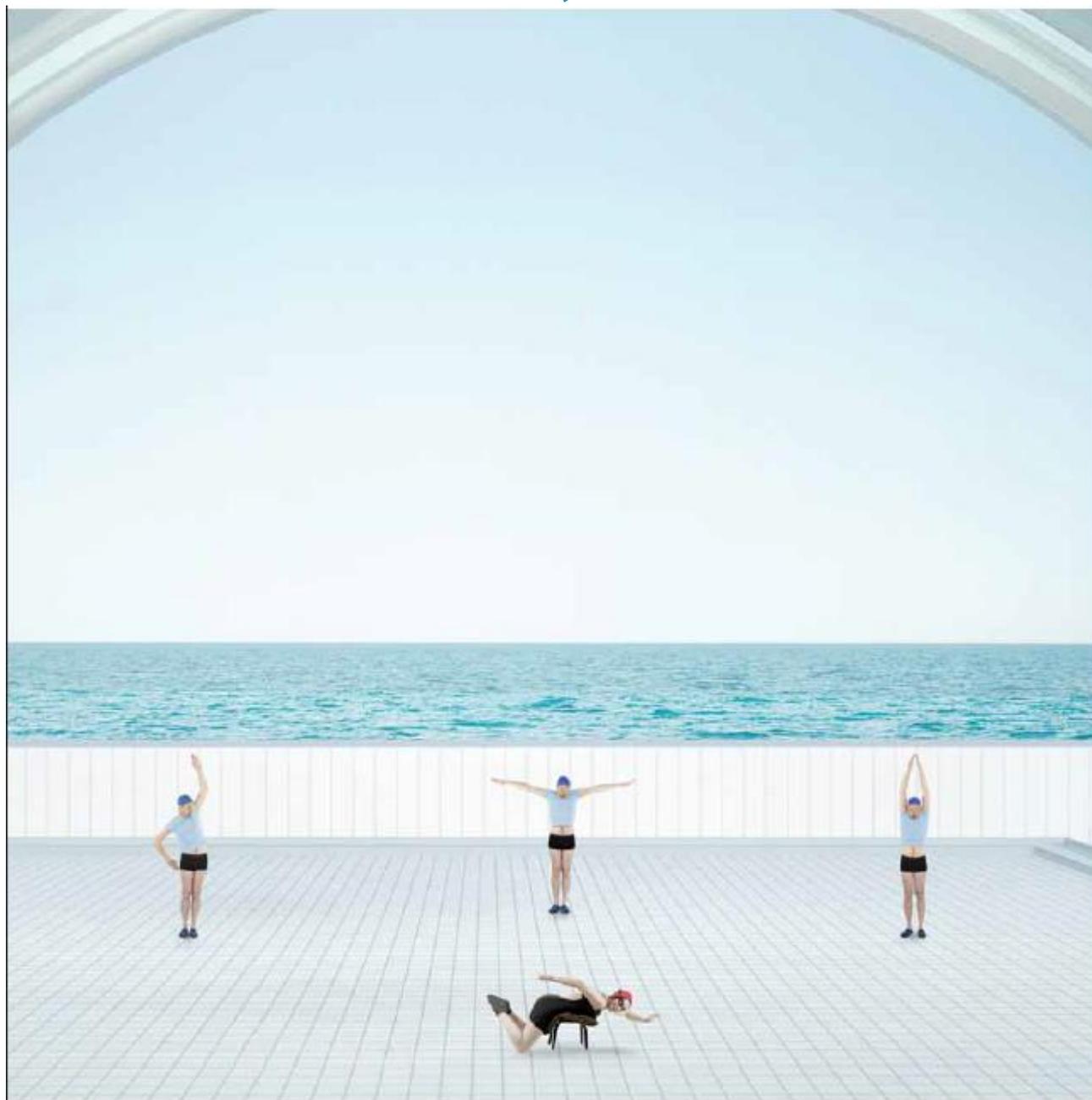


HALF-YEAR FINANCIAL REPORT

JUNE 30, 2016



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JUNE 30, 2016

HALF-YEAR

FINANCIAL REPORT

With a diversified portfolio of 5 billion euros in assets invested in around 30 companies of all sizes and from all sectors, Eurazeo is one of the leading listed investment companies in Europe.

Its purpose and mission is to identify, accelerate and enhance the transformation potential of the companies in which it invests. The Company covers most private equity segments through its four business divisions – Eurazeo Capital, Eurazeo Croissance, Eurazeo PME and Eurazeo Patrimoine.

Its solid institutional and family shareholder base, robust financial structure free of structural debt, and flexible investment horizon enable Eurazeo to support its companies over the long term.

Eurazeo is notably either a majority or key shareholder in AccorHotels, ANF Immobilier, Asmodee, Desigual, Elis, Europcar, Fintrax, Foncia, Glion / Les Roches, Neovia, Les Petits Chaperons Rouges, Moncler, Novacap and smaller companies, including the investments of Eurazeo PME and Eurazeo Croissance.

I. Group businesses and results

1. Scope of consolidation and simplified organization chart

1.1. Acquisitions

In the first half of 2016, Eurazeo took full advantage of its organization and the diversity of its four investment divisions (Eurazeo Capital, Eurazeo PME, Eurazeo Patrimoine and Eurazeo Croissance), completing or signing no less than eight investments and three divestments since the beginning of the year. Among the eight investments, three involved the creation of new groups, in which Eurazeo has become a leading partner for major companies, and which could serve as future platforms to acquire other assets.

Eurazeo has therefore demonstrated i) its ability to diversify its investments in various long-term growth sectors, ii) its ability to seize new opportunities by drawing on the internal competencies of its Investment and Corporate teams to form new groups, and iii) its sense of timing in terms of divestments.

Eurazeo has invested €752 million since January 1, 2016 through seven transactions, in sectors benefiting from promising structural trends: education (Les Petits Chaperons Rouges and the Swiss group of hotel management schools Glion & Les Roches), pharmaceuticals and chemicals (Novacap), digital/state-of-the-art technology (Farfetch and Orolia), hotels (85 AccorHotels franchised hotels within Grape Hospitality) and consumer goods (Françoise Saget / Livosges).

Eurazeo Capital

Investment momentum was strong in Eurazeo Capital, with three investments completed in 2016 and a fourth signed and expected to be finalized in 2017.

In March 2016, Eurazeo Capital invested €134.0 million (41.0%) in **Les Petits Chaperons Rouges (LPCR)**. Created in 2000, LPCR is a pioneer in employer-sponsored nurseries and is now the number two private player in the French nursery market, offering clients its Chaperons & Cie network of nearly 850 establishments, of which 250 are directly operated by the group. More than 900 clients (companies, public authorities and local communities) currently place their trust in LPCR, including major groups. LPCR also stands out through its leading position in France in the growing Public Service Delegation and micro-nursery segments. LPCR is recognized for its first-rate reception of families and its support with parenting, the professionalism and fervor of its teams, and its solid educational project, based on the best educational trends. Each week, 12,000 children are welcomed by some 3,200 qualified employees specializing in early childhood education. Due to a steady stream of new nursery openings, PSD attributions and acquisitions, the group reported average annual revenue growth of 21% between 2010 and 2015. Revenue totaled €56 million in 2010 and reached €144 million in 2015.

In June 2016, Eurazeo Capital acquired the entire share capital of two Swiss hotel management schools, investing CHF 248 million. Founded respectively in 1962 and 1954, **Glion Institute of Higher Education** (“Glion”) and **Les Roches International School of Hotel Management** (“Les Roches”) are private Swiss institutions offering

training programs in the wider field of hospitality and luxury-related industries. Glion operates two schools in Switzerland and the United Kingdom and currently educates nearly 2,000 students. Les Roches operates campuses in Switzerland but also in Spain, Jordan, China and soon the United States and currently educates approximately 2,900 students over its different campuses. With students coming from over 90 different countries, and over 23,000 alumni working throughout the world, in various industries and positions, Glion and Les Roches offer true transformative experiences and give access to appealing international careers. Eurazeo's aim is to create an independent and efficient group and equip both institutions and all their campuses with the necessary resources for their development, while preserving the heritage, culture, international ambition and educational autonomy of each institution. Over the coming twelve months, Laureat Education will continue to provide the two schools with certain support services in order to facilitate transition.

In June 2016, Eurazeo Capital invested in the **Novacap** group, a global player in the pharmaceutical and chemicals industry, for an enterprise value of €654 million (plus a potential maximum additional payment of €30 million in 2018 depending on the company's performance). Its €160 million equity investment provides Eurazeo with a majority shareholding of 67% of the capital, alongside Mérieux Développement (9%), Ardian (18%) and management (6%). Novacap is an international group that produces and distributes Active Pharmaceutical Ingredients (APIs) and essential chemicals products that are used in everyday applications such as aspirin, paracetamol, other APIs, salicylic acid, para-aminophenol, soda ash, sodium bicarbonate, phenol, oxygenated solvents and ferric chloride. With over 750 customers across more than 80 countries, Novacap generated revenue of €634 million in 2015. Headquartered in Lyon (France), Novacap employs around 1,600 people across 14 industrial facilities worldwide and has a global commercial network. The company has flourished in recent years, with significant EBITDA growth from €45.6 million in 2010 (9.7% margin) to €91.5 million pro forma in 2015 (14.4% margin).

On March 31, 2016, Eurazeo Capital announced it had entered into exclusive discussions to purchase more than ten iconic European chocolate and confectionery brands from Mondelez International in order to build and develop a new group. Discussions mainly concern the **Poulain, Carambar, Krema, La Pie Qui Chante** and **Terry's** brands, as well as the **Pastilles Vichy, Suchard Pralines** and **Malabar** licenses. Under the planned transaction, Eurazeo will also acquire five manufacturing plants in France (Blois, Marcq-en-Baroeul, Saint-Genest, Strasbourg and Vichy) which all have the capacity to accompany the development of these high-growth brands. Eurazeo hopes to bring major benefits to these high-profile brands, such as its proven long-standing track record in managing and developing leading brands, its in-depth knowledge of the food industry backed by more than 30 years' experience as the majority shareholder of Danone, and the support of highly-skilled industry specialists. This investments should be completed in the second quarter of 2017.

Eurazeo Patrimoine

On July 1, 2016, Eurazeo Patrimoine, announced the creation of **Grape Hospitality** and the acquisition of a portfolio of 85 budget and mid-range hotels – both premises and business – from AccorHotels and various real estate investors. Located in France and in seven other major European countries, these hotels, which are all AccorHotels

franchises (Ibis, Ibis Budget, Ibis Styles, Mercure, Novotel, and Pullman), are now grouped within Grape Hospitality, a platform dedicated to the hotel business that is 70% owned by Eurazeo and 30% owned by AccorHotels.

The transaction represented an asset value of €504 million and an equity investment of €150 million for Eurazeo Patrimoine. A subsequent syndication may be considered. Acquisition debt is €324 million, and Grape Hospitality has an additional credit facility of €60 million for the financing of its hotel renovation program

Eurazeo PME

Eurazeo PME completed two investments in the first half of 2016 for a total consideration of €65.5 million.

In May 2016, Eurazeo PME invested in MK Direct group, alongside its management, acquiring approximately 55% of the share capital. The group is seeking to boost its European growth through the strength of its brands and its cross-channel model. Founded in 1923 and 1982, respectively, **Linvosges** and **Françoise Saget** are complementary brands specialized in home linen, with a strong identity that combines quality and creativity. Certified *Entreprise du Patrimoine Vivant* (Living Heritage Company), Linvosges has its own workshop in Gérardmer (Vosges), where linen articles are custom-made by highly qualified artisans. Located in Les Fougerêts (Brittany), Françoise Saget offers one of the market's most extensive product ranges, with 50% of new products each year.

In May 2016, Eurazeo acquired **Orolia**, world leader in critical GPS applications, based on an enterprise value of approximately €100 million. Orolia is a world leader in reliable GPS-type signals, enabling the proper functioning of the most critical positioning, navigation, timing, and synchronization solutions. It provides these technologies to public or private customers, whose systems and infrastructures demand the highest levels of precision, quality and availability. Since its creation in 2006, and through nine acquisitions, the company has already strengthened its international presence (locations in the USA, UK, Switzerland, etc.) with 80% of its revenue generated outside of France in 2014. The company also benefits from a strong positioning in most of the niche segments where it is active, particularly in high-precision time measurement with its expertise in atomic clocks, time servers and synchronization systems which benefit from the acceleration of data exchanges (datacenters, stock markets, etc.). Among its positioning control activities, the company is also recognized under its brand McMurdo as the world leader in satellite search and rescue, a sector that covers most of the value chain, from distress beacons (civil aviation, maritime fleets, individual or military organizations) to rescue coordination centers.

Eurazeo Croissance

Eurazeo Croissance acquired a minority stake in **Farfetch**, an online marketplace for luxury goods and beauty products. Founded in 2008 by José Neves, Farfetch is an online shopping platform connecting brands and multi-brand boutiques with customers in nearly 190 countries. The website, available in 9 languages, showcases more than 100,000 items and over 1,000 brands, including some of the most prestigious in the market, and brings together over 400 independent boutiques. In March 2015, the platform was also directly opened to 75 luxury brands. Farfetch is headquartered in London and also has offices in New York, Los Angeles, Porto, Guimarães, Moscow, Tokyo, Hong Kong, Shanghai and Sao Paulo. It has over 1,000 employees and

generated a business volume of more than US\$ 500 million in 2015. Since its launch, the company has expanded very rapidly, with business volume growth of over 70% in 2015, thanks to its multi-channel model enabling customers to buy online and collect or return items in stores, its extensive catalogue and broad customer base. Eurazeo Croissance contributed US\$ 20 million to this new capital-raising of US\$ 110 million, which brought together international investors such as IDG and Temasek with the company's historical shareholders. The capital raised will be used to finance Farfetch's development projects, particularly international growth and omni-channel retail. The Asia-Pacific zone already accounts for 26% of the revenue generated by the company, which is seeking to consolidate its positions in this region of the world.

1.2. Divestments

Since the beginning of the year, Eurazeo has sold or agreed the sale of assets totaling €861 million, representing 17% of NAV as of December 31, 2015.

Firstly, Eurazeo completed two partial disposals totaling 25% of **Elis** share capital, for a Eurazeo share of €394 million, generating an average multiple of 1.7x the initial investment. In May 2016, through Legendre Holding 27 (LH 27), Eurazeo sold 15% of Elis share capital to institutional investors at a share price of €16.45 and for a consideration of €234 million for Eurazeo. Subsequently in June 2016, Eurazeo sold 10% of Elis share capital to Crédit Agricole (through its subsidiary Predica) at a share price of €16.86 and for a consideration of €160 million. Following this disposal, Eurazeo held 14.2% of Elis share capital, both directly and via LH27.

In addition, on July 5, 2016, Eurazeo and Bridgepoint jointly announced the sale of **Foncia** for a consideration of €467 million, to be completed in September. The deal for the sale of the entire Foncia group, was concluded for an enterprise value of €1,833 million and should be completed no later than September 2016 subject to receipt of competition authority approval. Since their investment in July 2011, Eurazeo and Bridgepoint have supported and accelerated the transformation of Foncia. The group has established itself as the reference in real estate services in terms of service quality, client satisfaction and innovation. In recent years, Foncia has rolled out a vigorous strategy based on i) external growth, ii) new client wins and iii) the development of new services. The group has invested heavily in digitally transforming its client relationship and management processes. In addition, its active external growth policy – some sixty acquisitions in France and internationally – has enabled it to strengthen its business in France, build leading positions in Switzerland and Belgium (number 2 and number 1, respectively) and enhance its service offering for retail (Primalliance and Iplus) and institutional (Icade Property Management) investors. Since 2011, Foncia revenue has grown by 4.4% annually on average and EBITDA by 11.3%, increasing over 1.5x from pro forma €86 million in 2011 to €132 million at the end of December 2015. These figures underline its strong performance despite the negative impact of the ALUR law in France and a slowing real estate cycle during the period. Over the period, and following completion of the sale, Eurazeo and Bridgepoint will have achieved a multiple of 2.4x on their initial investment.

1.3. Organizational structure as of June 30, 2016

In summary, fully-consolidated companies in the first half of 2016 comprise Asmodee and Fintrax in Eurazeo Capital; Colisée, Dessange International, Léon de Bruxelles, Péters Surgical, Vignal Lighting Group and Flash Europe in Eurazeo PME; and

ANF Immobilier and CIFA in Eurazeo Patrimoine. Consolidated revenue, adjusted EBIT and net finance cost data corresponds to fully-consolidated companies.

Equity-accounted companies in the first half of 2016 comprise AccorHotels, Desigual, Elis, Europcar, Foncia, InVivo NSA (which changed its name to Neovia), LPCR (from the second quarter) and Moncler in Eurazeo Capital and Fonroche in Eurazeo Croissance.

| eurazeo capital | | Unlisted investments | | | Listed investments | |
|---|--|--|---|---------------------------------------|---|--|
| Asmodee France 79,4% | Fintrax United Kingdom 90,7% | Novacap France 65,3% * | AccorHotels France 4,5% | Elis France 14,2% | | |
| Graduates Switzerland 100% * | Desigual Spain 9,8% | LPCR France 41% * | Europcar France 42,3% | Moncler Italy 13,0% | | |
| Neovia France 17,2% | Banca Leonardo France 19,3% | Foncia France 41,7% ** | | | | |
| eurazeo pme | | Eurazeo PME Capital France 100,0% | | | | |
| Colisée 33,6% | Dessange International 64,8% | Léon de Bruxelles 50,6% | Péters Surgical 61,0% | Vignal Lighting Group 54,4% | | |
| Flash Europe 31,0% | MK Direct 38,5% * | Orolia 35,1% * | Fondis Bioritech 38,2% | The Flexitallic Group 2,7% | | |
| eurazeo patrimoine | | ANF Immobilier France 50,5% | Grape Hospitality Luxembourg 70,0% | CIFA France 77,0% | Colyzeo United Kingdom 18,6% | |
| eurazeo croissance | | Fonroche France 39,3% | Farfetch United States | eurazeo plateformes | IM Square France 37,3% | |
| IES France 97,2% | I-Pulse United States 9,6% | Prêt d'Union France 17,1% | | Capzanine France 22,0% | | |
| People Doc France 19,7% | Vestiaire collective France 19,4% | | | | | |

Fully consolidated companies
 Equity-accounted companies
 Non-consolidated companies
 Listed companies
 * Companies consolidated from H2 2016
 ** Divestment signed July 5, 2016
LPCR Underlined investments were acquired in 2016

1.4. Changes in scope

2016 first half revenue and results are compared with 2015 pro forma figures. 2015 pro forma figures correspond to 2015 data restated for changes in scope at Eurazeo Capital, Eurazeo PME, Eurazeo Croissance and Eurazeo Patrimoine level between January 1, 2015 and June 30, 2016. 2015 pro forma figures are also referred to as 2015 at constant Eurazeo scope.

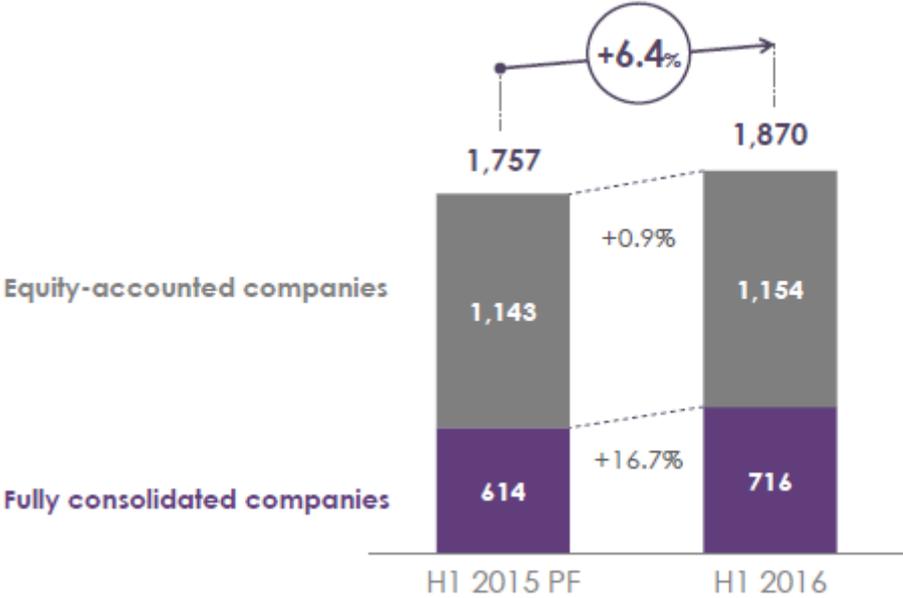
In concrete terms, restatements are (i) scope entries in 2015: Neovia, formerly InVivo NSA (July 2015), CIFA (July 2015) (ii) scope exits in 2015: Cap Vert Finance (July 2015), (iii) scope entries in 2016: Fintrax (January 2016), Flash Europe (January 2016 and Les Petits Chaperons Rouges (April 2016), (iv) changes in Eurazeo's percentage interest in equity-accounted associates: Elis (17.0% in 2016 vs 35.2% in 2015) and Europcar (consolidated in the first half of 2016 and equity-accounted in the first half of 2015). Investments in Novacap, Glion Les Roches, Grape Hospitality, MK Direct and Orolia will be consolidated from the second half of the year.

2016 first-half revenue is also compared with 2015 figures at constant scope and exchange rates, which, in addition, restates figures for changes in the scope of each of the investments and foreign currency fluctuations between 2015 and 2016.

2. Revenue

Growth in economic revenue of +6.4% at constant Eurazeo scope and organic growth of +4.7%

ECONOMIC REVENUE
(in €m)



At the end of June 2016 and for the tenth consecutive quarter, Eurazeo recorded economic revenue growth at constant Eurazeo scope. Economic revenue for the first half of 2016 increased +6.4% at constant Eurazeo scope to €1,869.9 million, i.e. after restatement of 2015 figures for all acquisitions and disposals performed between January 1, 2015 and June 30, 2016.

After restatement to reflect foreign currency fluctuations and changes in scope in the investments, organic growth is +4.7%.

Revenue of fully consolidated investments rose +16.7%, including organic growth of +9.4%. Asmodee’s growth is backed by its acquisitions in 2015 and 2016. Restated for these acquisitions, organic growth remains very strong at +17.2%, with growth in the games and Pokemon cards sector. In the first half of the year, Fintrax revenue grew +4.4% like-for-like, despite the slowdown in tourist flows in Europe. Eurazeo PME reported growth of +13.5%. At constant scope and exchange rates (excluding primarily the acquisition of Colisée and Dessange International) overall growth remained high at +7.7%, with particularly strong organic growth posted by Colisée (+17%), Péters Surgical (+8%) and Flash Europe (+6%). Dessange International reported revenue growth of +1%, while Léon de Bruxelles revenue was stable.

At constant Eurazeo scope, Eurazeo Patrimoine reported stable revenue for ANF Immobilier and CIFA. ANF Immobilier posted growth of +11.1% in reported revenue, following the rental of new surface areas.

Equity-accounted associates (primarily Eurazeo Capital investments) reported growth of +0.9% on a reported basis and +2.0% like-for-like. Moncler revenue grew +17% on a reported basis and at constant scope and exchange rates. Les Petits Chaperons Rouges (consolidated in the second quarter) grew +10.2% following the opening of new nurseries and an increase in its marketing rate. Neovia also generated strong organic growth of +5.6%. AccorHotels revenue grew +2.0% like-for-like and +3.7% at constant scope and exchange rates (as defined by Eurazeo, including a +1.7% increase in the number of rooms). Elis posted strong organic growth of +3.1% in the first six months of 2016 and growth of +7.0% on a reported basis (primarily thanks to acquisitions in Northern Europe and Latin America). Europcar successfully generated organic growth of +0.5% despite a difficult second quarter in Europe. Finally, Desigual revenue fell -7.5% in the first half of 2016 (with an improvement in the second quarter which contracted -2.8%).

| | % consolidation | 2016 Q1 | | | | 2016 Q2 | | | | 2016 S1 | | | |
|--|-----------------|--------------|--------------|---------------------|---|--------------|--------------|---------------------|---|----------------|----------------|---------------------|---|
| | | 2016 | 2015 | Change 2016/2015 | Change 2016/2015 Constant scope and exchange rates | 2016 | 2015 | Change 2016/2015 | Change 2016/2015 Constant scope and exchange rates | 2016 | 2015 | Change 2016/2015 | Change 2016/2015 Constant scope and exchange rates |
| | | | | | | | | | | | | | |
| Eurazeo Capital fully consolidated companies | | 114.6 | 91.0 | +25.9% | +12.6% | 124.4 | 104.1 | +19.5% | +11.0% | 239.0 | 195.1 | +22.5% | +11.8% |
| Asmodee | | 75.2 | 54.2 | +38.7% | +15.3% | 69.3 | 49.1 | +41.1% | +19.3% | 144.5 | 103.3 | +39.9% | +17.2% |
| Fintrax | | 39.4 | 36.8 | +7.1% | +7.8% | 55.1 | 55.0 | +0.3% | +2.1% | 94.5 | 91.8 | +3.0% | +4.4% |
| Eurazeo PME | | 197.0 | 174.4 | +13.0% | +7.1% | 214.3 | 188.2 | +13.9% | +8.2% | 411.4 | 362.6 | +13.5% | +7.7% |
| Eurazeo Patrimoine | | 17.2 | 15.6 | +10.0% | +3.7% | 17.7 | 16.7 | +6.0% | -3.9% | 34.9 | 32.3 | +7.9% | -0.3% |
| ANF Immobilier | | 12.9 | 11.3 | +13.9% | +5.0% | 12.9 | 11.9 | +8.4% | -5.3% | 25.8 | 23.2 | +11.1% | -0.4% |
| CIFA | | 4.3 | 4.3 | +0.0% | +0.0% | 4.8 | 4.8 | +0.0% | +0.0% | 9.1 | 9.1 | +0.0% | +0.0% |
| Eurazeo holdings | | 9.3 | 10.2 | -8.8% | -8.8% | 21.5 | 13.6 | +57.7% | +57.7% | 30.8 | 23.8 | +29.3% | +29.3% |
| Eurazeo - fully consolidated companies | | 338.2 | 291.2 | +16.1% | +8.2% | 377.9 | 322.6 | +17.1% | +10.4% | 716.1 | 613.8 | +16.7% | +9.4% |
| Eurazeo Capital equity-accounted companies | | 532.1 | 518.9 | +2.5% | +3.5% | 611.2 | 610.0 | +0.2% | +1.3% | 1,143.3 | 1,128.9 | +1.3% | +2.3% |
| AccorHotels | 5.1% | 59.5 | 62.7 | -5.2% | +3.4% | 73.6 | 76.9 | -4.3% | +3.9% | 133.0 | 139.6 | -4.7% | +3.7% |
| Desigual | 10.0% | 24.5 | 27.4 | -10.5% | -10.7% | 17.3 | 17.8 | -2.8% | -2.6% | 41.8 | 45.2 | -7.5% | -7.5% |
| Elis | 17.0% | 59.8 | 54.9 | +8.9% | +4.1% | 64.7 | 61.4 | +5.3% | +2.2% | 124.5 | 116.3 | +7.0% | +3.1% |
| Europcar | 48.6% | 203.1 | 201.2 | +0.9% | +2.3% | 257.9 | 265.9 | -3.0% | -0.9% | 461.0 | 467.1 | -1.3% | +0.5% |
| Foncia | 49.9% | 83.0 | 76.2 | +8.9% | +2.9% | 96.7 | 91.9 | +5.2% | +0.0% | 179.7 | 168.1 | +6.9% | +1.3% |
| LPCR | 41.4% | - | - | - | - | 16.6 | 15.1 | +10.2% | +10.2% | 16.6 | 15.1 | +10.2% | +10.2% |
| Neovia | 17.3% | 65.4 | 65.3 | +0.3% | +7.1% | 67.3 | 66.3 | +1.6% | +4.2% | 132.8 | 131.5 | +1.0% | +5.6% |
| Moncler | 15.5% | 36.9 | 31.2 | +18.1% | +17.0% | 17.0 | 14.7 | +15.3% | +17.6% | 53.8 | 45.9 | +17.2% | +17.2% |
| Eurazeo Croissance - equity accounted companies | 39.3% | 4.5 | 2.7 | +65.4% | +65.4% | 6.0 | 11.6 | -48.4% | -48.4% | 10.5 | 14.4 | -26.7% | -26.7% |
| Eurazeo equity-accounted companies | | 536.6 | 521.6 | +2.9% | +3.8% | 617.2 | 621.7 | -0.7% | +0.4% | 1,153.8 | 1,143.3 | +0.9% | +2.0% |
| Eurazeo Economic revenue | | 874.8 | 812.8 | +7.6% | +5.5% | 995.1 | 944.2 | +5.4% | +4.0% | 1,869.9 | 1,757.1 | +6.4% | +4.7% |
| Eurazeo Capital economic revenue | | 646.7 | 609.9 | +6.0% | +5.0% | 735.6 | 714.1 | +3.0% | +2.9% | 1,382.3 | 1,324.0 | +4.4% | +3.9% |
| Eurazeo PME | | 197.0 | 174.4 | +13.0% | +7.1% | 214.3 | 188.2 | +13.9% | +8.2% | 411.4 | 362.6 | +13.5% | +7.7% |
| Eurazeo Patrimoine | | 17.2 | 15.6 | +10.0% | +3.7% | 17.7 | 16.7 | +6.0% | -3.9% | 34.9 | 32.3 | +7.9% | -0.3% |
| Eurazeo Croissance - equity-accounted companies | | 4.5 | 2.7 | +65.4% | +65.4% | 6.0 | 11.6 | -48.4% | -48.4% | 10.5 | 14.4 | -26.7% | -26.7% |

3. Consolidated financial statements

3.1 Consolidated net income

Net income attributable to owners of the Company for the half-year ended June 30, 2016 is €73.5 million, compared with €1,272.0 million on a reported basis and €1,319.5 million adjusted for changes in scope, for the same period last year.

| <i>(In millions of euros)</i> | H1 2016 | H1 2015 PF | H1 2015 |
|--|-------------|----------------|----------------|
| Contribution of companies net of finance costs | 52.9 | 36.1 | 12.3 |
| Fair value gains (losses) on investment properties | -2.9 | 13.0 | 13.0 |
| Realized capital gains or losses, net* | 123.1 | 1,724.8 | 1,724.8 |
| Holding Company Business Net Income | -6.5 | -13.1 | -18.1 |
| Amortization of contracts and other assets resulting from the allocation of goodwill | -12.5 | -12.2 | -5.9 |
| Income tax expense | -2.7 | -24.8 | -22.6 |
| Non-recurring items | -66.3 | -147.5 | -183.0 |
| Consolidated net income/(loss) | 85.2 | 1,576.3 | 1,520.6 |
| Attributable to owners of the Company | 73.5 | 1,319.5 | 1,272.0 |

3.2 +46.7% increase in the contribution of companies, net of finance costs

| <i>(In millions of euros)</i> | H1 2016 | H1 2015 PF | H1 2015 | Change H1 2016 / H1 2015 PF |
|---|--------------|--------------|---------------|-----------------------------|
| Eurazeo Capital | 26.7 | 23.6 | 113.2 | 12.9% |
| Asmodee | 16.2 | 12.6 | 12.6 | 29.0% |
| Fintrax | 10.5 | 11.1 | 0.0 | -5.3% |
| Europcar | 0.0 | 0.0 | 100.6 | |
| Eurazeo Patrimoine | 24.4 | 23.4 | 16.1 | 4.5% |
| Eurazeo PME | 38.5 | 32.8 | 32.9 | 17.4% |
| Adjusted EBIT of fully consolidated companies | 89.6 | 79.8 | 162.1 | 12.3% |
| Net finance costs | -49.8 | -36.8 | -162.4 | 35.3% |
| Adjusted EBIT net of finance costs | 39.9 | 43.0 | -0.3 | -7.4% |
| Net income of equity-accounted companies* | 21.1 | -0.3 | 14.2 | n.m. |
| Finance costs of AccorHotels/Elis (LH19/LH27) | -8.0 | -6.7 | -1.6 | 20.2% |
| Net income of equity-accounted companies net of finance costs* | 13.1 | -6.9 | 12.6 | n.m. |
| Contribution of companies net of finance costs | 52.9 | 36.1 | 12.3 | 46.7% |

The adjusted EBIT of fully consolidated companies was €89.6 million for the first half of 2016, i.e. an increase of +46.7% compared with the first half of 2015 pro forma. Asmodee growth was driven by organic growth and growth transactions carried out in 2015 and 2016. Fintrax, which is fully consolidated since January 1, 2016, saw its EBIT fall slightly by -€0.6 million due to new amortization and depreciation charges in the first half of 2016. Fintrax EBITDA increased (+€0.5 million) in line with revenue growth. Eurazeo Patrimoine adjusted EBIT grew +4.5% to €24.4 million, while Eurazeo PME adjusted EBIT increased +17% to €38.5 million, thanks to organic growth and build-ups.

Net finance costs of fully-consolidated companies increased €13.0 million, mainly due to one-off expenses tied to the refinancing of Asmodee and Dessange International.

Net income of equity-accounted companies net of finance costs, excluding share disposal gains and losses and non-recurring items, increased from a net loss of €6.9 million in the first half of 2015 pro forma to net income of €13.1 million in the first half of 2016. Elis EBITDA increased by +5.6% to €216.1 million. Europcar Corporate EBITDA fell slightly to €55 million from €61 million at constant exchange rates, reflecting investments during the last 12 months. It is recalled that Europcar's first-half results are not representative of the full year as they only account for 25% of annual EBITDA (2015 data). Neovia EBITDA (formerly InVivo NSA) also increased in the first half of 2016 to €45.6 million (+3.5% on a reported basis and +8.5% at constant scope and exchange rates). Moncler EBITDA increased +10%. The EBITDA margin fell 1.4 points to 22.6%, mainly due to a rise in selling costs, including rent costs for stores not yet opened. Finally, as forecast, Desigual EBITDA fell in the first half of 2016 reflecting the decrease in revenue: EBITDA for the first half of 2016 fell -22.6% to €71.4 million. AccorHotels reported operating income of €239 million for the first half of 2016, down -9.1% year-on-year (€263 million for the first half of 2015), mainly due to a drop in results in France and Brazil.

3.3 Capital gains of €123.1 million in the first half of 2016

Eurazeo recorded pre-tax capital gains totaling €123.1 million in the first half of 2016, mainly as a result of two partial sales of Elis shares.

In the first half of 2015, disposal capital gains totaled €1,724.8 million resulting from partial share sales: i) Europcar and Elis at the time of their IPO and ii) Moncler and AccorHotels.

3.4 Non-recurring items of -€66.3 million in the first half of 2016

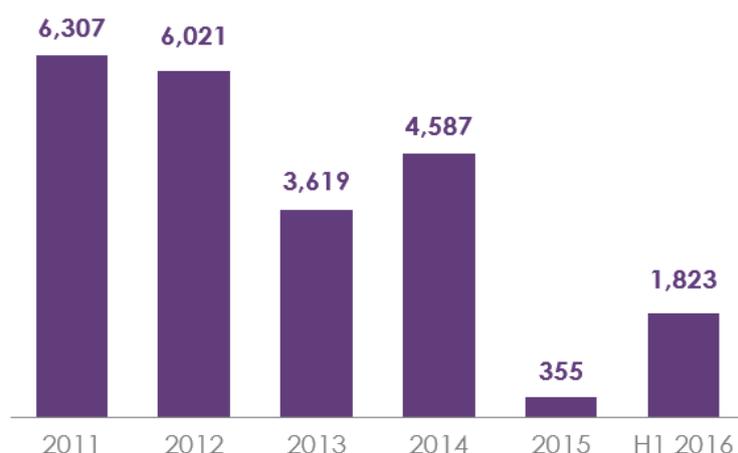
Non-recurring items represented a net expense of €66.3 million in the first half of 2016, compared with €147.5 million in the first half of 2015, and mainly comprised investment costs of €48.5 million, including €33.0 million relating to Grape Hospitality (mainly registration and stamp duties and legal fees). These registration and stamp duties and legal fees accounted for the majority of the €50.4 million of IFRS other income and expenses.

3.5 Consolidated net debt

Eurazeo consolidated net debt was €1,822.9 million as of June 30, 2016, up close to €1,468 million on December 31, 2015. This increase in consolidated debt reflects the consolidation of debt of recently acquired companies and net movements in the cash and cash equivalents of Eurazeo investments (including investment and divestment flows).

CONSOLIDATED NET DEBT

(in €m)



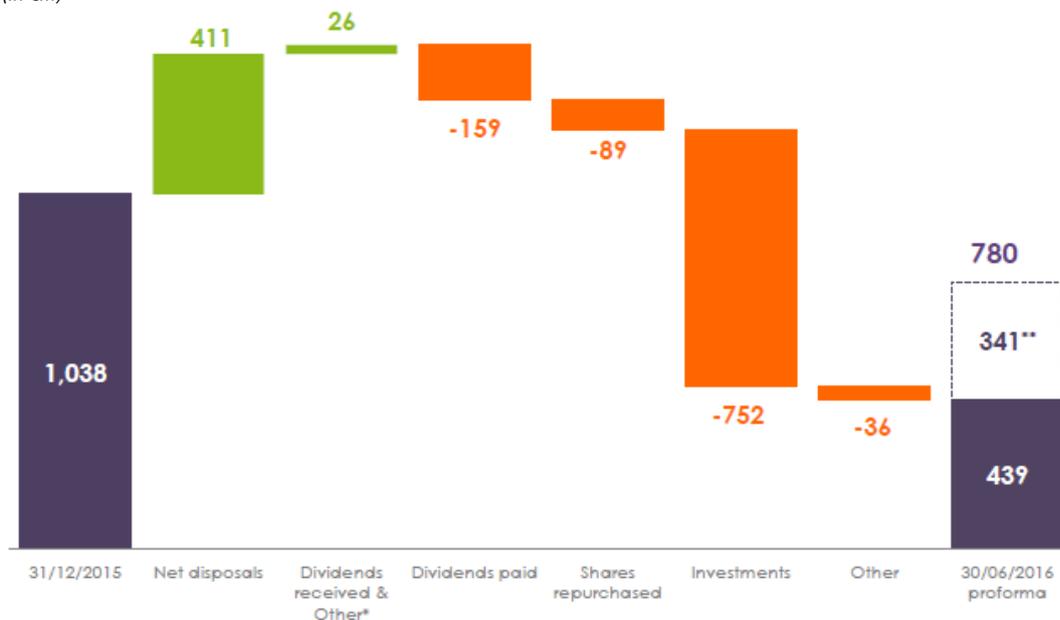
4. Eurazeo SA cash and cash equivalents

As of June 30, 2016, Eurazeo SA net cash and cash equivalents totaled €439.3 million, compared with €1,038 million as of December 31, 2015. The main changes compared with December 31, 2015 were attributable to: 1) proceeds from the sale of Elis shares (€394 million), 2) investments in Les Petits Chaperons Rouges (€134 million), Glion - Les Roches (€225 million), Novacap (€160 million) and Grape Hospitality (€150 million); 3) payment of the ordinary (€80 million) and exceptional (€80 million) dividends, 4) Eurazeo share buybacks (€89 million).

Net cash and cash equivalents as of June 30, 2016 would amount to €780 million pro forma of the sale of Foncia (€467 million) and the repayment of debt of €126 million in LH27, the holding company carrying Elis shares.

CASH POSITION BRIDGE

(In €m)



[*] Mostly related to Eurazeo PME syndication

[**] Net proceeds from the sale of Foncia (€467 million) and repayment of Elis acquisition debt (€126 million)

Eurazeo also holds a €1 billion syndicated credit facility that is not drawn.

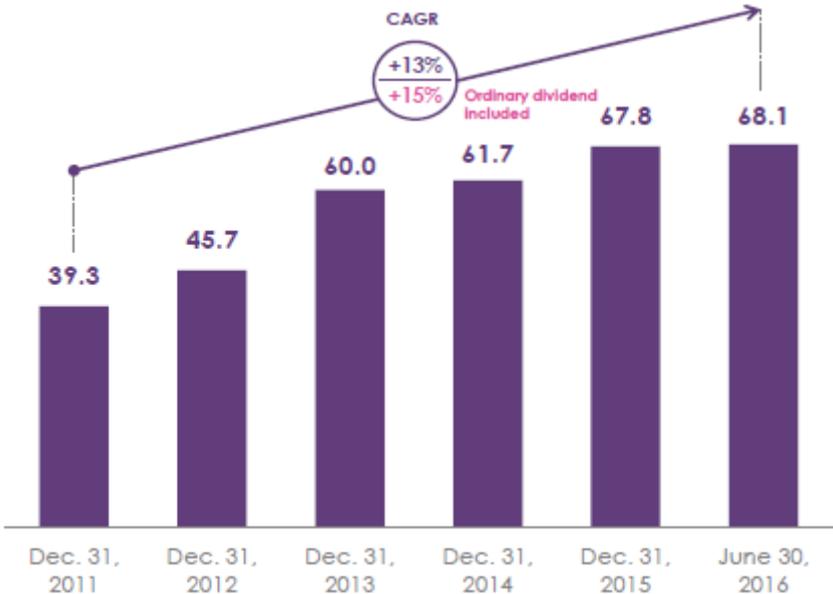
5. NAV

5.1 NAV per share in euros

After the Eurazeo bonus share grant in May 2016, the Eurazeo net asset value as of June 30, 2016 is €68.1 per share, up +0.4% compared with December 31, 2015, after adjustment for the exceptional dividend (a breakdown and the valuation methodology is presented in the appendix).

Following the cancellation of 1,764,736 Eurazeo shares on June 24, 2016 (i.e. 2.4% of the share capital) and given the 83,270 shares in the course of cancellation, the number of outstanding shares taken into account in the NAV calculation as of June 30, 2016 was 71,825,537.

NAV (in € per share)



The NAV for periods prior to June 30, 2016 has been adjusted for bonus share grants performed in the first half of each year and the exceptional dividend paid in June 2016.

5.2 NAV in millions of euros

Breakdown of NAV as of June 30, 2016

| | % interest ⁽³⁾ | Number of shares | Share price | NAV as of June 30, 2016 | with ANF at NAV |
|--|---------------------------|------------------|-------------|-------------------------|-------------------|
| | | | € | In € million | ANF @ €26.2 |
| Eurazeo Capital Listed investments ⁽²⁾ | | | | 1,417.8 | |
| Europcar | 42.22% | 60,545,838, | 8.89 | 538.2 | |
| Elis | 14.22% | 16,217,087, | 16.25 | 263.5 | |
| Elis debt | | | | (126.4) | |
| Elis net* | | | | 137.1 | |
| Moncler | 12.95% | 32,363,814, | 14.80 | 479.0 | |
| AccorHotels | 4.42% | 10,510,003, | 37.24 | 391.4 | |
| AccorHotels net debt | | | | (128.0) | |
| AccorHotels net* ⁽¹⁾ | | | | 263.4 | |
| Eurazeo Capital Unlisted investments ⁽²⁾ | | | | 1,877.9 | |
| Eurazeo Croissance | | | | 220.3 | |
| Eurazeo PME | | | | 340.8 | |
| Eurazeo Patrimoine | | | | 492.5 | 529.3 |
| ANF Immobilier | 50.48% | 9,596,267, | 22.32 | 214.1 | 250.9 |
| Other ⁽¹⁾ | | | | 278.3 | |
| Other securities | | | | 78.1 | |
| Eurazeo Partners ⁽²⁾ | | | | 34.7 | |
| Other | | | | 43.5 | |
| Cash | | | | 439.3 | |
| Tax on unrealized capital gains | | | | (63.1) | (73.5) |
| Treasury shares | 3.31% | 2,382,316, | | 85.4 | |
| Total value of assets after tax | | | | 4,889.1 | 4,915.5 |
| NAV per share | | | | 68.1 | 68.4 |
| Number of shares | | | | 71,825,537 | 71,825,537 |

* Net of allocated debt

(1) AccorHotels shares held indirectly through Colyzeo funds are included on the line for these funds

(2) Eurazeo investments in Eurazeo Partners are included on the Eurazeo Partners line

(3) The % interest is equal to Eurazeo's direct interest, with any interest held through Eurazeo Partners now included on the Eurazeo Partners line

Valuation methodology

The valuation methodology complies with the recommendations of the International Private Equity Valuation Board (IPEV). The valuation of unlisted investments is mainly based on comparable or transaction multiples. The value adopted for listed companies is the 20-day average of share prices weighted for trading volumes.

The values adopted for unlisted investments are subject to a detailed review by an independent professional appraiser, Sorgem Evaluation, pursuant to the signed engagement letter. This review supports the values adopted and certifies that the valuation methodology complies with IPEV recommendations. Eurazeo PME valuations were reviewed by the statutory auditors of the relevant funds.

6. Business and results of the main subsidiaries and investments



Eurazeo Capital (13 companies, 67% of NAV as of June 30, 2016)

ACCORHOTELS (equity-accounted)

■ Solid results in the first half of 2016 spurred by the transformation plan

Group revenue stood at €2,598 million in the first half of 2016, up +2.0% at constant scope and exchange rates (drop of -4.7% as reported).

Operating income totaled €239 million in the first half of 2016, compared with €263 million in the first half of 2015, a decrease of -4.1% on a comparable basis. Operating income improved significantly in most markets, posting double-digit growth in the NCEE and MMEA zones. Conversely, France and Brazil had a negative impact on group profitability, as did the worldwide entities of HotelServices, which were affected by digital plan expenditure and the acquisition and development of onefinestay and Fastbooking.

In the first half of 2016, Group recurring cash flow amounted to €102 million. Net debt stood at €511 million as of June 30, 2016, up €705 million mainly due to acquisitions for €607 million.

For 2016, the Group anticipates operating income within a wide forecast range of between €670 million and €720 million. As in 2015, this forecast range will be reduced at the time of the third quarter revenue publication on October 18, 2016.

ASMODEE (fully consolidated)

■ Significant revenue and EBITDA growth

In the first half of 2016, Asmodee posted revenue of €144.5 million, up +40% on a reported basis compared with the first half of 2015. Pro forma of the currency impact and external growth transactions carried out last year and at the start of 2016 – Catan, Enigma and Spot-it !/Dobble –, the company reported +17.2% growth over the period.

Growth was spurred by all regions and product lines. International activities represented 70% of group revenue. After Europe, Asmodee's top region, the United

States now represents around 30% of revenue, and achieved extremely solid momentum. The “Games” segment increased by +12.3%, driven by the entire range in Europe and the United States. Furthermore, card sales, particularly Pokémon collectibles, remained high in France and Europe.

The Group EBITDA in the first half of 2016 totaled €18.2 million, up +32.8% on a reported basis and +7.1% in terms of pro forma figures, i.e. a 12.6% margin.

Asmodee is also pursuing its strategic initiatives: the enhancement of its editorial contents in all regions and on all media, its ramp-up in new regions, primarily the United States, and the creation of its digital platform offering.

Finally, on June 29, Asmodee refinanced its current debt with new funding of €160 million – i.e. a net debt of €148.4 million and a leverage of 3.4x LTM EBITDA – granted by a syndicate of 11 French and foreign banks under attractive conditions.

To accompany its external growth policy, the Group negotiated an €80 million credit facility. This will help finance the acquisition of F2Z, with whom Asmodee has recently entered into exclusive discussions. F2Z is a Canadian company, which publishes the world’s best seller Pandemic, among others.

DESIGUAL (equity-accounted)

■ Slowdown in business in the first half of 2016 and roll-out of the strategic plan

Desigual posted revenue of €418.1 million in the first half of 2016, down -7.5% compared with the first half of 2015. The decline in the first half of 2016 was attributable to the impacts of the company-owned store network rationalization plan and a slowdown in the main historical countries since last year. After a fall of -10.5% in the first quarter, trends improved slightly in the second quarter (-2.8%) across all main channels, including the digital channel.

EBITDA totaled €71.4 million in the first half of 2016, down -22.6% compared with the previous year. This decrease was primarily due to the slowdown in sales. The devaluation of the euro against the US dollar also affected performance, as most purchases are denominated in US dollars whereas sales are mainly billed in euros.

Net cash kept increasing to €317.7 million as of June 30, 2016, up €92.0 million period-on-period, slightly exceeding the figure recorded as of December 31, 2015 (€297.9 million).

The management team continues to implement the measures adopted during the strategic review carried out at the end of last year.

ELIS (equity-accounted)

■ Solid revenue growth of +7.0%, EBITDA margin in line with annual expectations and confirmation of 2016 outlook

In the first half of 2016, Elis reported revenue of €730.2 million, up +7.0% on a reported basis and +3.1% in terms of organic growth, reflecting a robust sales momentum despite a difficult economic context in France and Brazil.

In France, revenue grew +1.3% in the first half of 2016 compared with the previous year and was fully organic. In Northern Europe, organic growth in the first half of 2016

stood at +2.6% (and +21.6% on a reported basis following the acquisitions completed in the first half of 2015 and the first half of 2016). In Southern Europe, organic growth was close to +10% and was again driven by Spain (growth in the region on a reported basis was +11.9%). In Brazil, organic growth was +11.9%. Overall revenue in Latin America increased by +32.6% due to the positive effects of acquisitions realized in Brazil and Chile, offsetting the negative impacts arising from the depreciation of the Brazilian real (impact of -22.4% on Latin American growth). The currency impact should nevertheless reverse in the second half of 2016.

In the first half of 2016, Group EBITDA rose by +5.6% to €216.1 million. The margin rate fell by -39 bp, partially in line with the declining margin rate in France (-27 bp) and the proportionally higher growth in Europe and Latin America (regions with lower margins). The decline in EBITDA margin was partly offset by lower depreciation and amortization charges (as a percentage of revenue) than in the first half of 2015, reflecting greater discipline in textile purchases.

As a percentage of revenue, EBIT decreased by -19 basis points in the first half of 2016.

Group adjusted net financial debt as of June 30, 2016 totaled €1,506.4 million, or 3.2x LTM EBITDA, pro forma of the acquisitions completed. In addition to the aforementioned items, net financial debt was impacted by the acquisitions completed at the start of the year and the distribution of €39.9 million to shareholders in respect of fiscal 2015.

In 2016, the company confirmed its outlook and anticipates revenue of €1.5 billion driven by +3% organic growth and +4% external growth. The company forecasts a slight margin decline of -30 basis points in France but will look to improve profitability in Europe and Latin America.

EUROPCAR (equity-accounted since June 30, 2015)

■ Europcar announces robust results for the first half of 2016

Revenue stood at €948 million, up +0.5% at constant exchange rates (-1.3% on a reported basis). The increase is primarily due to +0.9% growth in rental income (€883 million), partially offset by declining fuel prices. The volume of rental days rose by +3% compared with the first half of 2015 to reach 26.7 million. The trend for the Leisure segment was positive in the first half of the year, for both the Europcar® and InterRent® brands, particularly in the countries of Southern Europe. Compared with the first half of 2015, the trend for the corporate segment was less favorable, particularly in the United Kingdom prior to the Brexit referendum (mostly in the replacement vehicle segment) and, to a lesser extent, in Belgium following the terrorist attacks.

Adjusted Corporate EBITDA stood at €55 million, compared with €60 million in the first half of 2015, reflecting the Group's investment strategy, which seeks to support future growth while benefiting from the Group's operational excellence. As part of this strategy, the Group continued to deploy the InterRent® brand and network, and its investments in programs relating to the client experience (CRM, airport project, etc.), IT and the Europcar Lab. Europcar also continued to effectively manage its fixed and variable costs upstream to the summer season.

Corporate available cash flow amounted to €82 million compared with €24 million in 2015, for an increase of +€58 million.

Corporate net debt stood at €200 million as of June 30, 2016 (compared with €235 million as of December 31, 2015). The corporate net debt ratio was 0.8x (based on adjusted Corporate EBITDA over the last 12 months).

The Group pursued its acquisition plan, with the May acquisition of Locaroise, its third French franchisee, followed by the June acquisition through its subsidiary Ubeeqo of Bluemove, a technology start-up in the mobility sector and the car-sharing leader in Spain, and a minority investment in Wanderio, a multimodal search and comparison platform.

FINTRAX (fully consolidated since January 1, 2016)

■ Solid revenue and EBITDA growth in the first half of 2016

In the first half of 2016, Fintrax posted revenue of €94.5 million, up +3.0% compared with the first half of 2015.

In the tax-free shopping (TFS) market, Fintrax reported revenue growth, reflecting the company's sales momentum. The number of refunded vouchers increased by +3%, sustained by tourists from the United States, the Middle East, Thailand and India, and offset the decline in average tourist spending per transaction, particularly in certain major stores. Performance in France dwindled slightly, due to a decrease in tourist numbers following the terrorist attacks and strikes as well as the depreciation of the yuan for Chinese tourists. For the remaining scope, the trend was positive, driven by Spain, Italy and Germany.

In the Dynamic Currency Conversion (DCC) segment, the Group posted very solid growth, reflecting steady organic growth mainly spurred by the United Kingdom and Latin America and new contract wins.

Group EBITDA in the first half of 2016 stood at €14.5 million, up +5.2% compared with last year.

Fintrax's net debt amounted to €239 million as of June 30, 2016.

The Group continues to support its sales momentum in all segments, the projects initiated for the digital transformation and automation of processes and the strengthening of its operating structure.

GLION - LES ROCHES (fully consolidated since July 1, 2016)

■ A commendable performance in a context of transition towards an independent group

In the first half of 2016, the schools Glion - Les Roches posted revenue of CHF 92.8 million, reflecting a context of relatively stable prices and the development of recent campuses, including London.

Under the impetus of Eurazeo, the company is also actively pursuing its transition plan with a view to creating an independent group. This will equip both institutions and all their campuses with the necessary resources for their continued development, while preserving their heritage, culture, international ambition and educational autonomy. One of the priority measures that will be implemented in forthcoming months by the Glion - Les Roches group is the creation of a new decision-making center in Europe,

bringing together the company's chief decision-makers, as well as the development of the IT system so as to secure the independence of both schools.

LES PETITS CHAPERONS ROUGES (equity-accounted since April 1, 2016)

■ **Growth driven by a steady rate of nursery opening**

In the first half of 2016, Les Petits Chaperons Rouges, a leading player in the early childhood sector, posted revenue of €78.1 million, up +10.3% on a like-for-like basis.

Revenue growth was primarily driven by new nursery openings in the Group's four key segments, i.e. employer-sponsored nurseries, public service delegations, micro nurseries and the Chaperons & Cie network offering. In 2016, Les Petits Chaperons Rouges should open nearly 50 new nurseries in France. Furthermore, reflecting the quality of the Group's educational offering, the marketing rate for the current pool has risen by more than +2 points since the start of the year.

In the first half of 2016, renowned employers such as BPI France, Criteo, Lazard, RTE and Thales Services all reserved nursery places. Historical partners also renewed their trust in Les Petits Chaperons Rouges, including the Caisse des Dépôts Group, CNRS, the municipality of Courbevoie, the Hexagone Group (Ambroise Paré clinic, etc.) and the Ile-de-France Prefecture. Les Petits Chaperons Rouges was also assigned the management of 8 new municipal nurseries by the municipalities of Blagnac, Boulogne-Billancourt, Montigny-en-Gohelle, Paris and Yerres, among others.

Finally, the Chaperons & Cie network now has over 1,000 nurseries throughout France. The quality of this network enables Les Petits Chaperons Rouges to offer families a tailored childminding and early learning solution.

MONCLER (equity-accounted)

■ **Solid growth in all regions and all distribution channels**

In the first half of 2016, Moncler continued to post positive results across its markets with revenue amounting to €346.5 million, compared with €295.8 million for the same period in 2015, up +17% on a reported and constant exchange rate basis.

Moncler recorded positive performances in all its markets, thus confirming 2016 first-quarter trends: +30% in Asia, +20% in the Americas, +5% in Italy and +8% in Europe and the Middle East, at constant exchange rates. The retail channel represented 71% of 2016 first-half revenue and grew by +22% at constant exchange rates. On a comparable store sales basis, sales of directly operated stores rose +5% over the first six months of the year. Moncler opened six directly operated stores over the period (including four in the second quarter) and two shop-in-shops.

Adjusted EBITDA amounted to €78.3 million, up +10%. The EBITDA margin was 22.6%, down -1.4 basis points, particularly due to higher selling costs including rental payments for stores which have not yet opened.

Net debt as of June 30, 2016 stood at €84.9 million, down by €90.4 million.

NEOVIA (FORMERLY INVIVO NSA) (equity-accounted since July 1, 2015)

■ **InVivo NSA becomes Neovia and pursues its growth**

The year 2016 marked a turning point for InVivo NSA with the adoption of a new identity: Neovia.

In the first half of 2016 (calendar year), Neovia reported revenue of €768 million, up +1.0% on a reported basis compared with the same period last year and +5.6% at constant scope and exchange rates. Growth on a reported basis was mainly hindered by a negative currency impact.

EBITDA rose by +3.5% on a reported basis to €45.6 million over the period. The EBITDA margin stood at 5.9%, up +15 basis points compared with the first half of 2015.

EBITDA growth at constant scope and exchange rates over the period reached +8.5% driven by i) the excellent performance in Mexico both in complete feed and pet food, ii) the solid performance in Brazil in a challenging economic context, particularly in aquaculture and pet food export despite the difficult ruminant market iii) growth in Asia (especially in Vietnam) and iv) the Additives business, particularly in Asia and North America. These results offset the difficulties encountered in France in premix and animal health (agricultural sector crisis), as well as the investments undertaken to strengthen the head office teams.

The four companies and assets acquired during the half year – B-tech, Agrindustria, Daavision and Popular Feedmill Corporation – as well as the acquisitions in 2015 posted excellent organic performances overall, thus helping to balance its revenue sources in terms of businesses, regions and client segments.

Neovia's net debt stood at €135.2 million as of June 30, 2016, compared with €90.7 million as of December 31, 2015, following the acquisitions over the period (4 acquisitions for a total enterprise value of more than €77 million).

Finally, on July 8, 2016, Neovia inaugurated its global innovation center "We' Nov": the purpose of this extensive project is to create a center to share its worldwide internal expertise and a real innovation incubator. It will also contribute to multiplying ground-breaking collaborative projects with researchers, universities, partners or pioneering external firms in a spirit of worldwide open innovation.

NOVACAP (fully consolidated since June 30, 2016)

■ Slight increase in volumes and stable EBITDA in the first half of 2016

In the first half of 2016, Novacap posted revenue of €300.7 million, down -2.8% on a reported basis and -9.3% at constant scope and exchange rates compared with the first half of 2015.

Despite rising volumes for certain products, this decline was due to the combined impact of the falling price of oil and oil by-products as well as adverse business climate effects on certain pharmaceutical products.

Restated for the negative impact of strikes in France (-€1.5 million), the Group Adjusted EBITDA in the first half of 2016 stood at €45.8 million, up +20.8% on a reported basis and +1.7% on a constant scope basis, taking into account the full impact of the acquisition of Uetikon. At constant exchange rates, adjusted EBITDA dropped slightly by -1%.

Following the refinancing of the Group's debt, Novacap's net debt amounted to €411 million as of June 30, 2016, resulting in a leverage of 4.5x adjusted EBITDA.

The Group is also pursuing its international growth strategy with the construction of a sodium bicarbonate plant in Singapore. Production is scheduled to start in the second quarter of 2017.



Eurazeo Patrimoine (3 companies, 10% of NAV as of June 30, 2016)

ANF IMMOBILIER (fully consolidated)

■ +11% increase in rental revenue and steady rate of tertiary new asset deliveries

ANF Immobilier revenue amounted to €25.8 million for the first half of 2016, up +11% compared with the first half of 2015, and remained steady on a constant scope basis.

This increase was accompanied by an improvement in recurring EBITDA and recurring cash flow, which grew respectively by +12% to €17.6 million and by +12% to €10.4 million compared with the first half of 2015. Adjusted Recurring Net Income, Group share, stood at €7.9 million at the end of June 2016 in accordance with EPRA (European Public Real Estate Association) European standards.

The asset value as of June 30, 2016 totaled €1,082 million.

At the end of June 2016, the adjusted EPRA Triple Net Asset Value stood at €26.2 per share, i.e. -8.1% compared with December 31, 2015. This change is due to a dividend payment of €1.24 per share and the decline in store property values in Marseille that were affected by a recent local oversupply and an overall revenue decrease in France for commercial premises located on the ground floor of buildings.

ANF Immobilier is expecting two key events in the second half of 2016: in September 2016, an investment operation in immediate proximity to the new Bordeaux high-speed train station, called Quai 8.2, will be carried out and, in the third quarter of 2016, a €34 million investment in Lyon and 13,100 m² of offices leased to Adecco in the Carré de Soie district will be delivered.

For 2016, ANF Immobilier has confirmed its adjusted EPRA Recurring Net Income (Group share) annual growth objective of 10%.

CIFA FASHION BUSINESS CENTER (fully consolidated since June 30, 2015)

In the first half of 2016, the CIFA continued to post performances that were in line with the Eurazeo Patrimoine business plan, in terms of occupancy level and rental return.

Rental income amounted to €7.6 million over the first six months of the year and the cash flows generated helped to reduce the company's net debt by €5.9 million.

The asset value in the Eurazeo financial statements as of June 30, 2016 was €227 million, i.e. a revaluation of +€14 million compared with December 31, 2015.

To accelerate its development and stimulate the growth of ready-to-wear wholesalers, the CIFA has associated itself with sector professionals to develop an on-line market

place, accessible via the www.parisfashionshops.com website. Using this platform, wholesalers will be able to offer their customers a high-end virtual showroom and sell their merchandise on-line. The goal is to assemble all the sector's professionals and provide access to new markets.

GRAPE HOSPITALITY (fully consolidated since June 30, 2016)

Eurazeo Patrimoine acquired a portfolio of 85 budget and mid-range hotels – both premises and business – from AccorHotels and various real estate investors. Located in France and in seven other major European countries, these hotels, which are all AccorHotels franchises (Ibis, Ibis Budget, Ibis Styles, Mercure, Novotel, and Pullman), are now grouped within Grape Hospitality, a platform dedicated to the hotel business that is 70% owned by Eurazeo and 30% owned by AccorHotels.

The transaction represented an asset value of €504 million and an equity investment of €150 million for Eurazeo Patrimoine. A subsequent syndication may be considered. The acquisition debt represented €324 million, and Grape Hospitality has an additional credit facility of €60 million for the financing of its hotel renovation program.

Headed by Frédéric Josenhans, former Managing Director of Mercure and Novotel, and accompanied by a team of real estate and hotel professionals, Grape Hospitality will develop the portfolio of hotels thus created and enhance its value. It could subsequently contemplate other hotel portfolio acquisitions under various brands.

Eurazeo Patrimoine wishes to create a major hotel investment player in the European market based on the Grape Hospitality venture. This second investment confirms Eurazeo Patrimoine's pan-European strategy, which stands at the crossroads of real estate and Eurazeo's transformation know-how.



Eurazeo PME (8 companies, 7% of NAV as of June 30, 2016)

■ **Sharp rise in portfolio activity in the first half of 2016: revenue growth of +13% and +14% for EBITDA at constant Eurazeo scope**

Eurazeo PME consolidated revenue stood at €411 million for the period ended June 30, 2016, up +20.1% on a reported basis, and +13.5% at constant Eurazeo scope (restated for changes related to the acquisition of Flash Europe in September 2015, and the sale of Cap Vert Finance in July 2015), and +7.7% restated for two external growth transactions carried out by the holdings in 2015 and 2016 and foreign exchange impacts. The companies acquired in May, MK Direct and Orolia, will be consolidated as of July 1, 2016.

Since Eurazeo PME's acquisition of an equity interest in September 2014, the Colisée group has continued to develop, posting growth of +17% compared with the first half of 2015, thanks to a dynamic sales policy and the acquisitions realized in 2015. On May 9, 2016, Colisée announced the purchase of the Nouvel Horizon Services group

specializing in homecare for the elderly, via 12 branches in the Ile-de-France and Provence Alpes Côte d'Azur regions.

Revenue for the Péters Surgical group rose +8% in relation to the first half of 2015, taking into account the restatement of the Stéricat acquisition realized in June 2015. Péters Surgical is pursuing the integration of the Indian company in addition to its own international positioning.

Flash Europe revenue rose +6% for the period ended June 30, 2016. The company is continuing to bolster its European market positioning with new contract wins and is studying external growth opportunities.

Vignal Lighting Group generated steady revenue compared with the first half of 2015. The Group is consolidating the ABL Lights integration and boosting its export performance.

Dessange International posted revenue growth of +56% on a reported basis, and +1% at constant scope, with a solid early year performance across the Group and particularly for Coiff'Idis, a company acquired in January 2016. Dessange is pursuing its international deployment with the opening of new franchises.

Léon de Bruxelles revenue is steady compared with the first half of 2015, a performance that clearly surpassed that of the market, particularly in Greater Paris and the rest of France.

On May 4, 2016, Eurazeo PME acquired the MK Direct group, the home linen leader in France with the Linvosges and Françoise Saget brands, for €49 million (Eurazeo share of €34 million).

On May 13, 2016 Eurazeo PME acquired Orolia, a world leader in reliable GPS-type signals listed on the Alternext, alongside the founders and management. Financière Orolia, in which Eurazeo PME holds 50.1% of the share capital, announced exceeding the threshold of 95% of the share capital and voting rights in Orolia on July 26, 2016 holding 95.22% of the share capital and voting rights following the acquisition of Orolia shares since the end of the Public Offering, both on the market and over the counter, at a price of 20€ per share. Financière Orolia intends to file a buyout offer with squeeze-out in the upcoming weeks at a price of €20 per share, depending upon the clearance decision of the AMF and the fairness opinion of the independent expert to be appointed by Orolia.

Consolidated EBITDA for the Eurazeo PME investments amounted to €53.2 million, representing growth of +14.8% compared with the first half of 2015 on a reported basis, and +14.3% at constant Eurazeo scope. Restated for build-ups and at constant Eurazeo scope, consolidated EBITDA rose by +9.1%. The solid performance of virtually all the Eurazeo PME companies accounts for this improvement.



Eurazeo Croissance (7 companies, 5% of NAV as of June 30, 2016)

■ **Highlights**

Younited Credit (formerly Prêt d'Union) grew at a firm pace in the first half of 2016, following first quarter trends. The company has continued to enhance its product

offering in order to become the market benchmark with regard to financing terms and service quality. In Italy, the first months of activity of the recently opened office have been highly encouraging and have confirmed the relevance of the Younited Credit model at the international level.

In the first half of 2016, Vestiaire Collective significantly optimized the web and mobile user experience by bolstering its marketing and editorial teams. These efforts should bear fruit in the coming months. The company posted substantial growth in the first half of, particularly in new countries such as the US and Germany.

PeopleDoc reported strong revenue growth in Europe, while activity in the US ramped up in the first half of 2016. In Europe, the company won several major tenders involving large accounts.

IES Synergy generated revenue growth of approximately +30% over the half-year and more than doubled its order book compared with the first half of 2015. The company particularly benefited from strong activity in China, and should continue to accelerate across all its markets in China, the US and Europe.

In the first half of 2016, Fonroche's solar plant construction activity was steady in France. It also increased its electricity production via the connection of new facilities with improved performance. The Group is pursuing the construction of its first photovoltaic facility (26 MWc) in Puerto Rico and recorded the first biogas sales from its Villeneuve-sur-Lot (French department 47) biomethanation unit.

In the first half of 2016, I Pulse focused on mining and petroleum assets to seize numerous opportunities in these markets and made very promising investments. At the same time, the petroleum and metallurgy service activities continued to expand.

7. Subsequent events

Sale of Foncia

Eurazeo and Bridgepoint, shareholders of the Foncia group since July 2011, the European leader in residential real estate and property management services announced its sale to Partners Group on July 5, 2016.

The deal, involving the sale of the entire Foncia group, was concluded for an enterprise value of €1,833 million and should be completed in September 2016 subject to the approval of the competition authority.

Over the period, Eurazeo and Bridgepoint will have achieved a multiple of 2.4x on their initial investment. The net disposal gain for the two investors amounts to around €1,134 million, after tax, transaction costs and the acquisition debt repayment, i.e. a Eurazeo share of €467 million.

Opening of the New York office

The opening of an office in New York marks an important step for Eurazeo, with the aim of gaining a solid foothold in the United States in the mid-term.

As planned, this office will be operational as of September 2016, with a team of 6 to 7 investors whose nationalities, experience and expertise will be complementary. They will be supported by senior advisors, including Jean-Paul Montupet, a former Emerson Director with over thirty years of industry experience. Drawing from his extensive US business contacts, and working with the Eurazeo team, this Franco-American will help in identifying and realizing investment opportunities for Eurazeo Capital. He will also contribute to the development of Eurazeo's portfolio companies in the US.

The investments carried out in the US will be borne by Eurazeo Capital, in line with its investment strategy

Material changes in the financial position

To the best of Eurazeo's knowledge, other than the subsequent events presented in this report, no exceptional event or development has occurred since June 30, 2016 that is liable to have a material impact on the financial position, business, income or assets of the Company and the Eurazeo group.

8. Transactions with related parties

The remuneration set for members of the Executive Board for 2016 and share transactions covered by Article L. 621-18-2 of the Financial and Monetary Code performed by these individuals are presented in the section, “Compensation and Other Benefits received by Corporate Officers” of the Executive Board’s report, in the 2015 Registration Document filed with the AMF on April 8, 2016.

9. Risk management and disputes

The Group’s businesses are exposed to a number of macro-economic, sector, operational, market, industrial, environmental and legal risks. The main risk factors facing the Group are detailed in the section “Risk Management – Risk factors and insurance” of the Executive Board’s Report, in the 2015 Registration Document filed with the AMF on April 8, 2016. There were no material changes in these risks during the first six months of 2016.

II. 2016 Interim consolidated financial statements

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Consolidated Statement of Financial Position

| <i>(In thousands of euros)</i> | Notes | 6/30/2016 net | 6/30/2015 net | 12/31/2015 net |
|---|-------------|------------------|------------------|-------------------|
| ASSETS | | | | |
| Goodwill | 5 | 1,313,067 | 429,039 | 431,025 |
| Intangible assets | 5 | 810,355 | 481,423 | 555,139 |
| Property, plant and equipment | 5 | 853,298 | 117,856 | 136,020 |
| Investment properties | 6 | 1,276,461 | 1,291,795 | 1,291,176 |
| Investments in associates | 7.1 | 2,016,941 | 2,433,542 | 2,425,025 |
| Available-for-sale financial assets | 7.2 | 631,370 | 397,447 | 726,603 |
| Other non-current assets | | 11,272 | 11,916 | 10,899 |
| Deferred tax assets | | 33,457 | 12,647 | 16,189 |
| Total non-current assets | | 6,946,221 | 5,175,665 | 5,592,076 |
| Inventories | | 151,156 | 98,355 | 81,298 |
| Trade and other receivables | | 526,918 | 205,901 | 218,496 |
| Current tax assets | | 50,768 | 135,493 | 134,940 |
| Available-for-sale financial assets | 7.2 | 37,018 | 67,081 | 89,291 |
| Other financial assets | | 3,317 | 39,370 | 18,677 |
| Vehicle fleet | | - | - | - |
| Other current assets | | 15,638 | 13,152 | 11,203 |
| Other short-term deposits | 11.1 | 15,038 | 14,943 | 14,902 |
| Cash and cash equivalents | 11.1 | 888,744 | 1,635,728 | 1,194,414 |
| Total current assets | | 1,688,597 | 2,210,023 | 1,763,221 |
| Assets classified as held for sale | 2.2 | 341,996 | 216,001 | 19,760 |
| TOTAL ASSETS | | 8,976,814 | 7,601,689 | 7,375,057 |
| EQUITY AND LIABILITIES | | | | |
| Issued capital | | 224,679 | 221,480 | 213,980 |
| Share premium | | - | 30,671 | - |
| Consolidated reserves | | 3,904,094 | 4,199,896 | 4,103,696 |
| Equity attributable to owners of the Company | | 4,128,773 | 4,452,047 | 4,317,676 |
| Non-controlling interests | | 629,267 | 467,787 | 429,712 |
| Total equity | 10.1 | 4,758,040 | 4,919,834 | 4,747,388 |
| Interests relating to investments in investment funds | | 322,537 | 372,787 | 320,339 |
| Provisions | 9 | 12,063 | 7,493 | 6,061 |
| Employee benefit liabilities | 9 | 51,475 | 41,400 | 31,258 |
| Long-term borrowings | 8.1 | 2,494,095 | 1,478,396 | 1,527,006 |
| Deferred tax liabilities | | 282,311 | 171,447 | 213,185 |
| Other non-current liabilities | | 78,175 | 38,041 | 46,079 |
| Total non-current liabilities | | 2,918,119 | 1,736,777 | 1,823,589 |
| Current portion of provisions | 9 | 15,357 | 12,763 | 21,436 |
| Current portion of employee benefit liabilities | 9 | - | - | - |
| Current income tax payable | | 12,326 | 23,429 | 19,496 |
| Trade and other payables | | 334,763 | 151,938 | 173,453 |
| Other liabilities | | 378,787 | 220,328 | 213,272 |
| Other financial liabilities | | 3,614 | 39,770 | 18,588 |
| Bank overdrafts and current portion of long-term borrowings | 8.1 | 232,626 | 50,328 | 37,496 |
| Total current liabilities | | 977,473 | 498,556 | 483,741 |
| Liabilities directly associated with assets classified as held for sale | 2.2 | 645 | 73,735 | - |
| TOTAL EQUITY AND LIABILITIES | | 8,976,814 | 7,601,689 | 7,375,057 |

Consolidated Income Statement

| <i>(In thousands of euros)</i> | Notes | 6/30/2016 (6 months) | 6/30/2015 (6 months) | 2015 (12 months) |
|--|------------|-------------------------|-------------------------|---------------------|
| Revenue | 4.1 | 716,064 | 1,453,460 | 1,985,073 |
| Other income | 4.2 | 129,874 | 1,809,161 | 1,834,993 |
| Cost of sales | | (282,810) | (517,018) | (679,969) |
| Taxes other than income tax | | (15,614) | (29,071) | (38,015) |
| Employee benefits expense | | (180,542) | (306,591) | (451,283) |
| Administrative expenses | | (137,643) | (463,515) | (585,729) |
| Depreciation and amortization (excluding intangible assets relating to acquisitions) | | (16,350) | (25,624) | (36,579) |
| Additions to/(reversals of) provisions | | 3,618 | (15,999) | (18,030) |
| Change in inventories of work-in-progress and finished products | | (2,740) | 7,384 | (6,969) |
| Other operating income and expenses | | (891) | (21,877) | (25,174) |
| Operating income before other income and expenses | | 212,966 | 1,890,310 | 1,978,318 |
| Amortization of intangible assets relating to acquisitions | | (12,469) | (5,878) | (11,530) |
| Impairment of goodwill/investments in associates | 7.1 | - | (95,956) | (150,629) |
| Other income and expenses | 4.3 | (50,423) | (11,629) | (38,192) |
| Operating income | | 150,074 | 1,776,847 | 1,777,967 |
| Income and expenses on cash and cash equivalents and other financial instruments | 8.2 | (2,144) | (60,797) | (65,187) |
| Finance costs, gross | 8.2 | (57,611) | (145,190) | (188,142) |
| Finance costs, net | 8.2 | (59,755) | (205,987) | (253,329) |
| Other financial income and expenses | 8.2 | (16,947) | (10,429) | (25,558) |
| Share of income of associates | | 15,446 | (17,300) | 78,043 |
| Income tax expense | | (2,661) | (22,559) | (32,450) |
| Net income (loss) before net income (loss) from discontinued operations | | 86,157 | 1,520,572 | 1,544,673 |
| Net income (loss) from discontinued operations | | (926) | - | (507) |
| NET INCOME | | 85,231 | 1,520,572 | 1,544,166 |
| Net income attributable to non-controlling interests. | | 11,731 | 248,575 | 268,126 |
| NET INCOME ATTRIBUTABLE TO OWNERS OF THE COMPANY | | 73,500 | 1,271,997 | 1,276,040 |
| Earnings per share | 10.2 | 1.09 | 18.27 | 17.98 |
| Diluted earnings per share | 10.2 | 1.09 | 18.27 | 17.98 |

Consolidated Statement of Other Comprehensive Income

Pursuant to IAS 1 revised, Eurazeo is required to present total income and expenses recognized indirectly (that is through net income (loss) for the period) and directly in equity:

| <i>(In thousands of euros)</i> | Notes | 6/30/2016 (6 months) | 6/30/2015 (6 months) | 2015 (12 months) |
|---|-------|-------------------------|-------------------------|---------------------|
| Net income for the period | | 85,231 | 1,520,572 | 1,544,166 |
| Fair value gains (losses) on available-for-sale financial assets | | (723) | 1,626 | (7,729) |
| Fair value reserves reclassified to profit or loss | | - | (2,828) | (2,828) |
| Total change in fair value reserves | | (723) | (1,202) | (10,557) |
| Tax impact | | - | - | - |
| Fair value reserve, net (potentially reclassifiable) | | (723) | (1,202) | (10,557) |
| Gains (losses) arising on the fair value measurement of hedging instruments | | (20,657) | 7,643 | (4,763) |
| Hedging reserve reclassified to profit or loss * | 8.2 | 408 | 57,568 | 58,986 |
| Total change in hedging reserves | | (20,249) | 65,211 | 54,223 |
| Tax impact | | 3,383 | (11,834) | (9,798) |
| Hedging reserves, net (potentially reclassifiable) | | (16,866) | 53,377 | 44,425 |
| Recognition of actuarial gains and losses in equity | | (10,736) | (7,442) | (9,061) |
| Tax impact | | 243 | (1,567) | (1,301) |
| Actuarial gains and losses, net (not reclassifiable) | | (10,493) | (9,009) | (10,362) |
| Gains (losses) arising on foreign currency translation | | (13,146) | 37,402 | 10,362 |
| Foreign currency translation reserves reclassified to profit or loss | | 7,960 | 18,062 | 18,057 |
| Foreign currency translation reserves (potentially reclassifiable) | | (5,186) | 55,464 | 28,419 |
| TOTAL INCOME AND EXPENSES RECOGNIZED DIRECTLY IN EQUITY | | (33,268) | 98,630 | 51,925 |
| Total recognized income and expenses | | 51,963 | 1,619,202 | 1,596,091 |
| Attributable to: | | | | |
| - Eurazeo shareholders | | 46,477 | 1,351,903 | 1,314,221 |
| - Non-controlling interests | | 5,486 | 267,299 | 281,870 |

* In 2015, +€2,475 thousand in respect of equity-accounted groups.

The change in the fair value reserve primarily reflects changes in the fair value of available-for-sale financial assets (Colyzeo shares).

The change in hedging reserves reflects fair value gains and losses on derivatives qualifying for hedge accounting.

Actuarial gains and losses arising on the measurement of employee benefits

correspond to the impact of changes in assumptions (obligation discount rate, pay increase rate, pension increase rate and expected return on plan assets) used to value defined benefit plan obligations.

The reclassification of foreign currency translation reserves to profit or loss primarily follows the sales of Elis shares.

Consolidated Statement of Changes in Equity

| <i>(In thousands of euros)</i> | Issued capital | Share premium | Fair value reserves | Hedging reserves | Foreign currency translation reserves | Share-based payment reserves | Treasury shares | Actuarial gains and losses | Deferred tax | Retained earnings | Total equity attributable to owners of the Company | Non-controlling interests | Total equity |
|--|----------------|---------------|---------------------|------------------|---------------------------------------|------------------------------|-----------------|----------------------------|-----------------|-------------------|--|---------------------------|------------------|
| As of January 1, 2015 | 210,934 | - | 100,074 | (64,973) | (15,591) | 101,760 | (76,034) | (120,973) | 24,640 | 3,066,304 | 3,226,141 | 296,357 | 3,522,498 |
| Net income for the period | - | - | - | - | - | - | - | - | - | 1,271,997 | 1,271,997 | 248,575 | 1,520,572 |
| Gains (losses) recognized directly in equity | - | - | (1,202) | 53,806 | 46,773 | - | - | (7,773) | (11,698) | - | 79,906 | 18,724 | 98,630 |
| Total recognized income and expenses | - | - | (1,202) | 53,806 | 46,773 | - | - | (7,773) | (11,698) | 1,271,997 | 1,351,903 | 267,299 | 1,619,202 |
| Capital increase | 10,546 | - | - | - | - | - | - | - | - | (10,546) | - | - | - |
| Treasury shares | - | - | - | - | - | - | (18,566) | - | - | (13,635) | (32,201) | - | (32,201) |
| Dividends paid to shareholders | - | - | - | - | - | - | - | - | - | (79,256) | (79,256) | (54,031) | (133,287) |
| Transactions with non-controlling interests | - | - | - | - | - | - | - | - | - | (12,161) | (12,161) | (45,788) | (57,949) |
| Other changes | - | - | - | - | - | 2,269 | - | - | - | (4,648) | (2,379) | 3,950 | 1,571 |
| As of June 30, 2015 | 221,480 | - | 98,872 | (11,167) | 31,182 | 104,029 | (94,600) | (128,746) | 12,942 | 4,218,055 | 4,452,047 | 467,787 | 4,919,834 |
| Net income for the period | - | - | - | - | - | - | - | - | - | 4,043 | 4,043 | 19,551 | 23,594 |
| Gains (losses) recognized directly in equity | - | - | (9,355) | (8,782) | (23,591) | - | - | (2,049) | 2,052 | - | (41,725) | (4,980) | (46,705) |
| Total recognized income and expenses | - | - | (9,355) | (8,782) | (23,591) | - | - | (2,049) | 2,052 | 4,043 | (37,682) | 14,571 | (23,111) |
| Capital increase | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Treasury shares | (7,500) | - | - | - | - | - | 7,635 | - | - | (97,000) | (96,865) | - | (96,865) |
| Dividends paid to shareholders | - | - | - | - | - | - | - | - | - | - | - | 139 | 139 |
| Transactions with non-controlling interests | - | - | - | - | - | - | - | - | - | (2,232) | (2,232) | 154,844 | 152,612 |
| Other changes | - | - | - | - | - | 5,062 | - | - | (1,560) | (1,094) | 2,408 | (207,629) | (205,221) |
| As of December 31, 2015 | 213,980 | - | 89,517 | (19,949) | 7,591 | 109,091 | (86,965) | (130,795) | 13,434 | 4,121,772 | 4,317,676 | 429,712 | 4,747,388 |
| Net income for the period | - | - | - | - | - | - | - | - | - | 73,500 | 73,500 | 11,731 | 85,231 |
| Gains (losses) recognized directly in equity | - | - | (714) | (15,182) | (4,483) | - | - | (9,672) | 3,028 | - | (27,023) | (6,245) | (33,268) |
| Total recognized income and expenses | - | - | (714) | (15,182) | (4,483) | - | - | (9,672) | 3,028 | 73,500 | 46,477 | 5,486 | 51,963 |
| Capital increase | 10,699 | - | - | - | - | - | - | - | - | (10,699) | - | - | - |
| Treasury shares | - | - | - | - | - | - | 8,452 | - | - | (83,063) | (74,611) | - | (74,611) |
| Dividends paid to shareholders | - | - | - | - | - | - | - | - | - | (159,305) | (159,305) | (13,154) | (172,459) |
| Transactions with non-controlling interests | - | - | - | - | - | - | - | - | - | (7,764) | (7,764) | 210,779 | 203,015 |
| Other changes | - | - | - | - | - | 3,620 | - | - | (938) | 3,618 | 6,300 | (3,556) | 2,744 |
| As of June 30, 2016 | 224,679 | - | 88,803 | (35,131) | 3,108 | 112,711 | (78,513) | (140,467) | 15,524 | 3,938,059 | 4,128,773 | 629,267 | 4,758,040 |

3,904,094

Consolidated Statement of Cash Flows

| <i>(In thousands of euros)</i> | Notes | 6/30/2016 (6 months) | 6/30/2015 (6 months) | 2015 (12 months) |
|--|-------------|-------------------------|-------------------------|---------------------|
| NET CASH FLOWS FROM OPERATING ACTIVITIES | | | | |
| Consolidated net income | | 85,231 | 1,520,572 | 1,544,166 |
| Net depreciation, amortization and provision allowances | | 25,181 | 140,885 | 222,852 |
| Impairments (including on available-for-sale assets) | | 5,880 | 3,206 | 8,180 |
| Unrealized fair value gains (losses) | | 2,948 | (12,976) | (25,480) |
| Share-based payments | | 2,234 | 2,049 | 4,538 |
| Other calculated income and expenses | | (4,196) | 5,633 | (20,197) |
| Capital gains (losses) on disposals and dilution gains (losses) | | (131,091) | (1,808,054) | (1,834,367) |
| Share of income of associates | | (15,446) | 17,300 | (78,043) |
| Dividends (excluding holding companies) | | (3) | - | - |
| Cash flows after net finance costs and income tax expense | | (29,262) | (131,385) | (178,351) |
| Net finance costs | 8.2 | 59,755 | 205,987 | 253,329 |
| Income tax expense | | 2,661 | 22,559 | 32,450 |
| Cash flows before net finance costs and income tax expense | | 33,154 | 97,161 | 107,428 |
| Income taxes paid | | 52,935 | (39,011) | (51,240) |
| Purchases/sales of fleet vehicles | | - | (553,410) | (553,410) |
| Change in WCR relating to the vehicle fleet | | - | 158,663 | 158,663 |
| Change in operating WCR | | (44,746) | 16,770 | 19,296 |
| NET CASH FLOWS FROM OPERATING ACTIVITIES | 11.2 | 41,343 | (319,827) | (319,263) |
| NET CASH FLOWS FROM INVESTING ACTIVITIES | | | | |
| Purchases of intangible assets | | (59,100) | (28,820) | (25,535) |
| Proceeds from sales of intangible assets | | - | 1,112 | 2,624 |
| Purchases of property, plant and equipment | | (461,204) | (10,528) | (41,448) |
| Proceeds from sales of property, plant and equipment | | 3,943 | 696 | 24,451 |
| Purchases of investment properties | | (29,212) | (65,843) | (123,539) |
| Proceeds from sales of investment properties | | 21,409 | 39,179 | 132,654 |
| Purchases of non-current financial assets | | - | - | - |
| . Investments | | (356,526) | (201,640) | (233,460) |
| . Available-for-sale financial assets | | (420,928) | (20,871) | (394,560) |
| . Other non-current financial assets | | (50) | (28,396) | (29,796) |
| Proceeds from sales of non-current financial assets | | - | - | - |
| . Investments | | 473,983 | 1,542,366 | 1,633,833 |
| . Available-for-sale financial assets | | 70,435 | 29,146 | 41,095 |
| . Other non-current financial assets | | - | 179,386 | 179,386 |
| Impact of changes in consolidation scope | | 97,302 | (247,014) | (248,099) |
| Dividends received from associates | | 24,517 | 10,390 | 27,681 |
| Change in other short-term deposits | | - | 4,670 | 4,711 |
| Other investment flows | | - | - | 1 |
| NET CASH FLOWS FROM INVESTING ACTIVITIES | 11.3 | (635,431) | 1,203,833 | 949,999 |
| NET CASH FLOWS FROM FINANCING ACTIVITIES | | | | |
| Proceeds from issuance of shares | | - | - | - |
| - paid by parent company shareholders | | - | - | - |
| - paid by minority interests in consolidated entities | | 91,742 | 467,399 | 470,020 |
| - paid by Eurazeo Partners Co-investors | | - | - | - |
| Proceeds from the exercise of stock options | | - | - | - |
| Treasury share repurchases and sales | | (74,611) | (32,279) | (129,354) |
| Dividends paid during the fiscal year | | - | - | - |
| - paid to parent company shareholders | 10.1 | (159,305) | (79,257) | (79,257) |
| - paid to minority interests in consolidated entities | | (15,101) | (115,101) | (176,019) |
| Proceeds from new borrowings | | 673,222 | 792,929 | 1,022,258 |
| Repayment of borrowings | | (188,850) | (1,021,666) | (1,245,298) |
| Payment of balancing amount | | (14,027) | - | (4,460) |
| Net interest paid | | (38,501) | (127,102) | (153,239) |
| Other financing flows | | 566 | (783) | (884) |
| NET CASH FLOWS FROM FINANCING ACTIVITIES | 11.4 | 275,135 | (115,860) | (296,233) |
| Net increase (decrease) in cash and cash equivalents | | (318,953) | 768,146 | 334,503 |
| Cash and cash equivalents at the beginning of the year | | 1,193,214 | 856,112 | 856,112 |
| Other changes | | - | - | - |
| Effect of foreign exchange rate changes | | (813) | 2,574 | 2,599 |
| CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR (net of bank overdrafts) | 11.1 | 873,448 | 1,626,832 | 1,193,214 |
| <i>Including restricted cash of:</i> | | <i>20,544</i> | <i>7,323</i> | <i>21,089</i> |

Notes to the Consolidated Financial Statements

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NOTE 1 GENERAL PRINCIPLES

The Eurazeo condensed interim consolidated financial statements for the half-year ended June 30, 2016 were drawn up in accordance with IAS 34, *Interim Financial Reporting*. Since these financial statements are condensed, they do not include all the information required under IFRS and should therefore be read alongside Eurazeo's consolidated financial statements for the year ended December 31, 2015, drawn up in accordance with IFRS as adopted by the European Union.

The consolidated financial statements were authorized for publication by the Executive Board of Eurazeo on July 21, 2016. They were reviewed by the Audit Committee on July 26, 2016 and by the Supervisory Board on July 27, 2016.

Specific characteristics of interim financial statements

At interim period-ends, the income tax expense (current and deferred) is calculated by applying the estimated annual average effective tax rate for the current year to taxable income for the period.

Revenue, operating income and all operating performance indicators (including working capital requirements) are subject to a certain degree of seasonality, which varies across Group business sectors.

As such, the interim results for the half-year ended June 30, 2016 are not necessarily indicative of the results which may be expected for fiscal year 2016.

1.1. Basis of preparation of the consolidated financial statements

The accounting principles used to prepare the consolidated financial statements are compliant with IFRS standards and interpretations as adopted by the European Union on June 30, 2016 and available on the website: http://ec.europa.eu/finance/accounting/ias/index_en.htm.

The condensed interim consolidated financial statements are prepared on an historical cost basis, except for investment properties, derivative financial instruments and available-for-sale financial assets which are measured at fair value. The financial statements are presented in euros, with thousands omitted.

The accounting principles adopted are identical to those used to prepare the annual consolidated financial statements for the year ended December 31, 2015, as described in the notes to the consolidated financial statements for the year ended December 31, 2015, updated for the adoption of the following amendments of mandatory application for fiscal years beginning on or after January 1, 2016. These amendments did not have a material impact on the financial statements for the period:

- the amendment to IAS 19, *Defined Benefit Plans: Employee contributions*, applicable to fiscal years beginning on or after February 1, 2015;
- IFRS annual improvements (2010-2012 cycle), applicable to fiscal years beginning on or after February 1, 2015;
- the amendments to IAS 16 and IAS 38, *Acceptable methods of depreciation and amortization*, applicable to fiscal years beginning on or after January 1, 2016;
- the amendments to IAS 16 and IAS 41, *Agriculture: Bearer plants*, applicable to fiscal years beginning on or after January 1, 2016;
- the amendment to IAS 1: *Presentation of financial statements - Disclosure initiative*, applicable to fiscal years beginning on or after January 1, 2016;
- the amendment to IFRS 11, *Joint Arrangements: Acquisitions of interests in joint operations*, applicable to fiscal years beginning on or after January 1, 2016;
- IFRS annual improvements (2012-2014 cycle), applicable to fiscal years beginning on or after January 1, 2016.

The principles adopted do not differ from the IFRS as published by the IASB. The Group did not opt for early application of the following standards and interpretations not of mandatory application in 2016:

- the amendments to IFRS 10 and IAS 28: *Sales or contributions of assets between an investor and its associate/joint venture*, applicable to fiscal years beginning on or after January 1, 2016 (postponed by the European Union);
- the amendments to IFRS 10, IFRS 12 and IAS 28: *Investment Entities: Applying the Consolidation Exception*, applicable to fiscal years beginning on or after January 1, 2016 (not adopted by the European Union);
- IFRS 14, *Regulatory Deferral Accounts*, applicable to fiscal years beginning on or after January 1, 2016 (not adopted by the European Union);
- the amendment to IAS 7: *Disclosure initiatives*, applicable to fiscal years beginning on or after January 1, 2017 (not adopted by the European Union);
- the amendment to IAS 12: *Recognition of Deferred Tax Assets for Unrealized Losses*, applicable to fiscal years beginning on or after January 1, 2017 (not adopted by the European Union);
- IFRS 15, *Revenue from Contracts with Customers*, applicable to fiscal years beginning on or after January 1, 2018 (not adopted by the European Union);
- IFRS 9, *Financial Instruments*, applicable to fiscal years beginning on or after January 1, 2018 (not adopted by the European Union);
- the amendment to IFRS 2: *Classification and measurement of share-based payment transactions*, applicable to fiscal years beginning on or after January 1, 2018 (not adopted by the European Union);
- IFRS 16: *Leases*, applicable to fiscal years beginning on or after January 1, 2019 (not adopted by the European Union).

Eurazeo is currently determining the potential impacts of these new standards and standard amendments on the Group's consolidated financial statements. They are not expected to have a material impact on the accounts.

1.2. Critical accounting estimates and judgments

When preparing its interim consolidated financial statements, Eurazeo must make estimates and assumptions that affect the carrying amount of certain assets, liabilities, revenue and expenses and can have an impact on the information contained in the Notes to the financial statements. Eurazeo reviews these estimates and judgments on a regular basis, taking into consideration past experience and other factors deemed relevant in light of economic conditions.

Depending on changes in those assumptions or if conditions vary from those anticipated, amounts in future financial statements could differ from the current estimates.

1.2.1. Critical accounting estimates and assumptions

The estimates and assumptions adopted for the preparation of the financial statements for the half-year ended June 30, 2016 concern:

- the recoverable amount of goodwill and intangible assets with an indefinite useful life (see Note 5);
- the fair value of investment properties (see Note 6);
- the recoverable amount of investments in associates (see Note 7).

1.2.2. Critical judgments in applying accounting policies

When preparing the financial statements in accordance with Group accounting policies, Eurazeo makes assumptions, in addition to those involving the use of estimates, which can have a material impact on amounts recognized in the financial statements.

These assumptions are identical to those adopted in the consolidated financial statements for the year ended December 31, 2015.

The assumptions concern:

- the determination of the material or prolonged nature of a loss in value of available-for-sale (AFS) financial assets;
- the recognition of interests held by co-investors in the Eurazeo Partners fund;

NOTE 2 SCOPE OF CONSOLIDATION

Non-consolidated investments are not material compared with the consolidated financial statements of the companies included in the scope of consolidation.

2.1. Changes in consolidation scope

The main changes in the scope of consolidation in the half-year ended June 30, 2016 are as follows:

LES PETITS CHAPERONS ROUGES

At the end of March 2016, Eurazeo invested €144.4 million in the Les Petits Chaperons Rouges (LPCR) group. This investment in equity and convertible bonds represents 41% of the LPCR share capital.

LPCR is equity-accounted from April 1, 2016.

EURAZEO PME

Eurazeo PME completed two acquisitions in the first half of 2016: the acquisition on May 4, 2016 of the MK Direct group, a leader in home linen in France with the Linvosges and Françoise Saget brands, for a consideration of €49 million and the acquisition on May 13, 2016 of 50% of Orolia, a world leader in reliable GPS-type signals.

Both groups will be fully-consolidated from July 1, 2016.

GLION & LES ROCHES

On June 16, 2016, Eurazeo announced the acquisition of the Glion and Les Roches hotel management schools. This €226.5 million investment provided Eurazeo with the entire share capital of the new group.

As its contribution is not material with respect to the Eurazeo consolidated financial statements, the group will be fully consolidated from July 1, 2016.

NOVACAP

Eurazeo invested €163.1 million in the equity of Novacap, becoming the majority shareholder with a stake of 67% alongside Mérieux Développement (9%), Ardian (18%) and management (6%).

The acquisition was closed on June 23, 2016 and in the interests of simplicity, Novacap is full-consolidated from June 30, 2016.

GRAPE HOSPITALITY

Eurazeo Patrimoine purchased a portfolio of 85 hotels from AccorHotels for an investment of approximately €150 million. This new hotel platform, Grape Hospitality, is owned 70% by Eurazeo and 30% by AccorHotels.

The transaction was completed on June 30, 2016 and Grape Hospitality is fully consolidated from this date.

ELIS

Eurazeo, Legendre Holding 27 and ECIP Elis, sold in April and then in May 2016, a total of 28.5 million Elis shares (25.0% of the company's share capital), for a consideration of €473 million.

Following these two transactions, Eurazeo held, through Legendre Holding 27, 14.2% of the share capital and 23.4% of voting rights.

As the contribution to consolidated net income for the first five months of the period is not material to the Eurazeo consolidated financial statements, the capital gain on disposal of the Elis shares was calculated as of January 1, 2016 in the interests of simplicity.

2.2. IFRS 5 reclassification – group of assets classified as held for sale

As of June 30, 2016, assets and liabilities classified as held for sale consist of investment properties classified as held for sale (ANF Immobilier), Foncia securities and bonds (this divestment should be completed in September 2016 at the latest subject to authorization by competition authorities) and Eurazeo PME group discontinued operations.

As of December 31, 2015, assets and liabilities classified as held for sale consisted of investment properties classified as held for sale (ANF Immobilier). As of June 30, 2015, assets and liabilities classified as held for sale consisted of investment properties classified as held for sale (ANF Immobilier) and the assets and liabilities of the Cap Vert Finance group (Eurazeo PME).

The assets and directly associated liabilities reclassified as of June 30, 2016 pursuant to IFRS 5, *Non-current Assets held for Sale and Discontinued Operations*, are as follows:

| <i>(In thousands of euros)</i> | Note | 6/30/2016 | 6/30/2015 | 12/31/2015 |
|--|------|----------------|----------------|---------------|
| Non-current assets | | | | |
| Goodwill | | - | 48,687 | - |
| Intangible assets | | - | 34,190 | - |
| Property, plant and equipment | | 69 | 1,693 | - |
| Investment properties held for sale | 6 | 29,841 | 82,791 | 19,760 |
| Investments in associates | | 102,508 | - | - |
| Available-for-sale financial assets | | 209,518 | 332 | - |
| Other non-current assets | | - | - | - |
| Deferred tax assets | | - | 46 | - |
| Current assets | | | | |
| Inventories | | 12 | 6,410 | - |
| Trade and other receivables | | 36 | 25,678 | - |
| Current tax assets | | - | 986 | - |
| Other current assets | | - | 1,235 | - |
| Cash and cash equivalents | | 11 | 13,953 | - |
| ASSETS CLASSIFIED AS HELD FOR SALE | | 341,996 | 216,001 | 19,760 |
| | | | | |
| <i>(In thousands of euros)</i> | Note | 6/30/2016 | 6/30/2015 | 12/31/2015 |
| Non-current liabilities | | | | |
| Provisions | | - | 241 | - |
| Employee benefit liabilities | | - | 366 | - |
| Long-term borrowings | | - | 28,150 | - |
| Deferred tax liabilities | | - | 10,121 | - |
| Other non-current liabilities | | - | 3,747 | - |
| Current liabilities | | | | |
| Current portion of provisions | | - | 115 | - |
| Current income tax payable | | - | 873 | - |
| Trade and other payables | | 645 | 26,752 | - |
| Other liabilities | | - | - | - |
| Bank overdrafts and current portion of long-term borrowings | | - | 3,370 | - |
| LIABILITIES DIRECTLY ASSOCIATED WITH ASSETS CLASSIFIED AS HELD FOR SALE | | 645 | 73,735 | - |

NOTE 3 SEGMENT REPORTING

Pursuant to IFRS 8, *Operating Segments*, segment reporting is presented in line with internal reporting and information presented to the chief operating decision-maker (Eurazeo's Executive Board) for the purposes of allocating resources to the segment and assessing its performance.

Eurazeo group operating segments can be allocated to the following five divisions:

- **Holding company:** investment in non-consolidated investments and co-investment fund business.
Each company contributes to the "holding company" segment;
- **Eurazeo Capital:** this division invests in companies with an enterprise value of over €200 million.
Each investment represents an operating segment.
- **Eurazeo PME:** this division invests in high-performing and ambitious small and medium-sized enterprises with an enterprise value of between €50 and €200 million that are market leaders with significant capacity to maximize growth transactions.
The Eurazeo PME division represents a single operating segment.
- **Eurazeo Croissance:** this division is dedicated to investing in young, high growth companies, destined to be the international leaders of tomorrow.
The Eurazeo Croissance division represents a single operating segment.
- **Eurazeo Patrimoine:** this division specializes in management and investment activities for real estate and physical assets.
The investments in ANF Immobilier, CIFA Fashion Business Center and Grape Hospitality and in all investments in the Eurazeo Patrimoine sector represent a single operating segment.

Depending on the operating segment, the main performance indicators are as follows:

- adjusted EBIT (earnings before interest and taxes);
- adjusted EBITDA (earnings before interest, taxes, depreciation and amortization) or adjusted Corporate EBITDA;
- adjusted net debt (before and after financing costs).

Adjustments between operating income before other income and expenses and the various income statement performance indicators mainly concern:

- adjustments for non-recurring items: restructuring costs, acquisition costs, amortization of assets recognized in business combinations;
- reclassification of the estimated interest component included in operating lease charges (in 2015, specific to Europcar);
- fair value gains and losses on investment properties (Eurazeo Patrimoine).

The main adjustment to net debt corresponds to the recognition of the operating lease debt (in June 2015, specific to Europcar).

These adjustments were calculated directly based on the IFRS contributions of each operating segment and can be reconciled directly with the published consolidated financial statements.

3.1. Segment reporting as of June 30, 2016

SEGMENT INCOME STATEMENT

| (In millions of euros) | 2016 (6 months) | Holding | Eurazeo Capital | | | | Total | Eurazeo PME ⁽²⁾ | Eurazeo Patrimoine | | | Total |
|--|--------------------|---------|-----------------|---------|--------|-------|-------|-------------------------------|--------------------|-------|------------------------|-------|
| | | | Asmodee | Fintrax | Others | | | | ANF | CIFA | Colyzeo ⁽¹⁾ | |
| Revenue | 715.8 | 30.5 | 144.5 | 94.5 | - | 239.0 | 411.4 | 25.8 | 9.1 | - | 34.9 | |
| Operating income before other income & expenses | 213.0 | 131.4 | 12.7 | 9.3 | (0.0) | 21.9 | 38.5 | (0.4) | 21.7 | (0.2) | 21.1 | |
| Fair value gains (losses) on buildings | | | - | - | | | - | 17.4 | (14.4) | | | |
| Other non-recurring items | | | 3.5 | 1.5 | | | - | - | - | | | |
| Other | | | (0.1) | (0.3) | | | - | 0.2 | - | | | |
| Adjusted EBIT | 89.6 | | 16.2 | 10.5 | | | 38.5 | 17.1 | 7.3 | | | |
| % Adjusted EBIT margin | | | | | | | | | 79.8% | | | |
| Charges to/reversals of deprec, amort & provisions | | | 2.1 | 4.0 | | | 8.9 | 0.5 | | | | |
| Adjusted EBITDA/Adjusted Corporate EBITDA | | | 18.2 | 14.5 | | | 47.4 | 17.6 | | | | |
| % Adjusted EBITDA margin | | | 12.6% | 15.4% | | | 11.5% | 68.2% | | | | |

(1) Company carrying the investments in Colyzeo and Colyzeo II.

(2) Total EBIT of majority-owned investments is €44.3 million and total EBITDA of majority-owned investments is €53.2 million.

SEGMENT NET DEBT

| (In millions of euros) | 6/30/2016 | Holding Total | Eurazeo Capital | | | | | Total | Eurazeo PME ⁽²⁾ | Eurazeo Patrimoine | | | | Total |
|--|-----------|------------------|-----------------|---------|---------|----------------------|----------------------|---------|-------------------------------|--------------------|-------|--------|--------|---------|
| | | | Asmodee | Fintrax | Novacap | LH 19 ⁽¹⁾ | LH 27 ⁽²⁾ | | | ANF | CIFA | Grape | Others | |
| Borrowings | 2,726.7 | 5.3 | 174.3 | 261.0 | 432.8 | 149.4 | 151.5 | 1,169.1 | 519.9 | 550.2 | 170.8 | 311.4 | - | 1,032.4 |
| Cash assets | (903.8) | (667.1) | (25.9) | (32.5) | (36.8) | (0.1) | (0.1) | (95.3) | (106.1) | (9.2) | (5.9) | (18.2) | (2.0) | (35.2) |
| IFRS net debt | 1,822.9 | (661.7) | 148.4 | 228.6 | 396.0 | 149.3 | 151.4 | 1,073.7 | 413.8 | 541.0 | 164.9 | 293.2 | (2.0) | 997.2 |
| Inter-company eliminations | | | - | - | - | | | - | - | 18.7 | | | | |
| Other adjustments | | | - | 1.1 | 2.0 | | | (3.2) | (68.1) | | | | | |
| Adjusted IFRS net debt | | | 148.4 | 229.6 | 398.0 | | | 410.6 | 491.6 | | | | | |
| Financing costs | | | 5.2 | 9.7 | 12.6 | | | | | | | | | |
| Adjusted IFRS net debt after financing costs | | | 153.6 | 239.3 | 410.6 | | | | | | | | | |

(1) Debt relating to AccorHotels shares.

(2) Debt relating to Elis shares.

(3) Excluding the holding company.

Detailed information on debt maturities and the nature of covenants is presented in Note 8.1.

3.2. Segment reporting as of June 30, 2015

SEGMENT INCOME STATEMENT

| (In millions of euros) | 2015 (6 months) | Holding | Eurazeo Capital | | | Total | Eurazeo PME ⁽²⁾ | Eurazeo Croissance | Eurazeo Patrimoine | | Total |
|--|--------------------|---------|-----------------|---------|--------|---------|-------------------------------|-----------------------|--------------------|------------------------|-------|
| | | | Europcar | Asmodee | Others | | | | ANF | Colyzeo ⁽¹⁾ | |
| Revenue | 1,453.4 | 23.8 | 960.5 | 103.3 | - | 1,063.8 | 342.5 | - | 23.2 | - | 23.2 |
| Operating income before other income & expenses | 1,890.3 | 1,615.3 | 29.6 | 9.3 | 161.2 | 200.1 | 37.2 | (0.0) | 28.1 | 9.7 | 37.8 |
| Fair value gains (losses) on buildings | | | | | | | (4.3) | | (13.0) | | |
| Capital gain on the disposal of Gault & Frémont | | | | | | | | | | | |
| Interest included in operating lease payments | | | 25.7 | | | | | | | | |
| Restructuring expenses | | | 55.8 | | | | | | | 0.6 | |
| Other non-recurring items | | | 0.1 | 2.9 | | | | | | | |
| Other | | | (10.5) | 0.3 | | | | | | 0.4 | |
| Adjusted EBIT | 162.1 | | 100.6 | 12.6 | | | 32.9 | (0.0) | 16.1 | | |
| % Adjusted EBIT margin | | | 10.5% | | | | | | | | |
| Charges to/reversals of deprec, amort & provisions | | | 16.0 | 1.1 | | | 8.8 | | 0.3 | | |
| Interest included in operating lease payments | | | (25.7) | | | | | | | | |
| Fleet financing costs | | | (30.8) | | | | | | | | |
| Adjusted EBITDA/Adjusted Corporate EBITDA | | | 60.2 | 13.7 | | | 41.7 | | 16.3 | | |
| % Adjusted EBITDA margin | | | 6.3% | 13.3% | | | 12.2% | | 70.3% | | |

(1) Company carrying the investments in Colyzeo and Colyzeo II.

(2) Total EBIT of majority-owned investments is €37.5 million and total EBITDA of majority-owned investments is €46.3 million.

SEGMENT NET DEBT

| (In millions of euros) | 6/30/2015 | Holding Total | Eurazeo Capital | | | | Eurazeo PME ⁽³⁾ | Eurazeo Patrimoine | | | Total |
|---|----------------|------------------|-----------------|---------------------|----------------------|--------|-------------------------------|--------------------|-------|--------|--------|
| | | | Asmodee | LH19 ⁽¹⁾ | LH 27 ⁽²⁾ | Total | | ANF | CIFA | Others | |
| Borrowings | 1,528.6 | 5.1 | 110.8 | 149.5 | 129.5 | 389.7 | 373.8 | 579.1 | 181.0 | - | 760.1 |
| Cash assets | (1,650.6) | (1,520.2) | (23.7) | (0.0) | (0.0) | (23.7) | (77.3) | (13.5) | - | (16.0) | (29.5) |
| IFRS net debt | (122.0) | (1,515.1) | 87.1 | 149.4 | 129.5 | 366.1 | 296.5 | 565.6 | 181.0 | (16.0) | 730.6 |
| Inter-company eliminations | | | | | | | - | 16.4 | | | |
| Other adjustments | | | (0.1) | | | | (4.0) | (58.1) | | | |
| Adjusted IFRS net debt | | | 87.0 | | | | 292.6 | 523.9 | | | |
| Financing costs | | | 6.1 | | | | | 7.0 | | | |
| Adjusted IFRS net debt after financing costs | | | 93.1 | | | | | 530.9 | | | |

(1) Debt relating to AccorHotels shares.

(2) Debt relating to Elis shares.

(3) Excluding the holding company.

3.3. Segment reporting as of December 31, 2015

SEGMENT INCOME STATEMENT

| (In millions of euros) | 2015 | Holding | Eurazeo Capital | | | | Eurazeo PME ⁽²⁾ | Eurazeo Patrimoine | | | Total |
|---|--------------|---------|-----------------|---------|--------|---------|-------------------------------|--------------------|------|------------------------|-------|
| | | | Europcar | Asmodee | Others | Total | | ANF | CIFA | Colyzeo ⁽¹⁾ | |
| Revenue | 1,985.1 | 42.5 | 960.5 | 270.4 | - | 1,230.9 | 652.9 | 49.2 | 9.6 | - | 58.8 |
| Operating income before other income & expenses | 1,978.3 | 1,590.8 | 29.6 | 29.8 | 161.5 | 220.9 | 90.4 | 57.8 | 7.4 | 11.0 | 76.2 |
| Fair value gains (losses) on buildings | | | - | - | | | - | (25.5) | | | |
| Capital gain on the disposal of Cap Vert Finances and Gault & Frémont | | | - | - | | | (27.3) | - | | | |
| Interest included in operating lease payments | | | 25.7 | - | | | - | - | | | |
| Restructuring expenses | | | 55.8 | - | | | - | 3.4 | | | |
| Acquisition/pre-opening costs | | | - | 2.3 | | | - | - | | | |
| Other non-recurring items | | | 0.1 | 6.8 | | | - | - | | | |
| Other | | | (10.5) | (0.8) | | | 1.5 | (0.9) | | | |
| Adjusted EBIT | 245.7 | | 100.6 | 38.1 | | | 64.7 | 34.9 | 7.4 | | |
| % Adjusted EBIT margin | | | 10.5% | | | | | | | | |
| Charges to/reversals of deprec, amort & provisions | | | 16.0 | 3.3 | | | 18.4 | 0.7 | | | |
| Interest included in operating lease payments | | | (25.7) | - | | | - | - | | | |
| Fleet financing costs | | | (30.8) | - | | | - | - | | | |
| Adjusted EBITDA/Adjusted Corporate EBITDA | | | 60.2 | 41.4 | | | 83.0 | 35.6 | | | |
| % Adjusted EBITDA margin | | | 6.3% | 15.3% | | | 12.7% | 72.5% | | | |

(1) Company carrying the investments in Colyzeo and Colyzeo II.

(2) Total EBIT of majority-owned investments is €75.7 million and total EBITDA of majority-owned investments is €94.1 million.

SEGMENT NET DEBT

| (In millions of euros) | 12/31/2015 | Holding | Eurazeo Capital | | | | Eurazeo PME ⁽³⁾ | Eurazeo Patrimoine | | Total | |
|---|--------------|------------------|-----------------|---------------------|----------------------|--------|-------------------------------|--------------------|--------|--------|--------|
| | | | Asmodee | LH19 ⁽¹⁾ | LH 27 ⁽²⁾ | Total | | ANF | Autres | | |
| Borrowings | 1,564.5 | 5.2 | 131.1 | 149.4 | 136.9 | 417.5 | 425.0 | 541.8 | 175.0 | - | 716.8 |
| Cash assets | (1,209.3) | (1,018.3) | (40.3) | (0.0) | (0.0) | (40.3) | (107.0) | (23.1) | (4.3) | (16.3) | (43.8) |
| IFRS net debt | 355.2 | (1,013.1) | 90.8 | 149.4 | 136.9 | 377.2 | 318.0 | 518.6 | 170.7 | (16.3) | 673.1 |
| Inter-company eliminations | | | 28.3 | | | | - | 18.4 | - | | |
| Other adjustments | | | - | | | | (4.6) | (63.0) | 1.8 | | |
| Adjusted IFRS net debt | | | 119.1 | | | | 313.5 | 474.1 | 172.5 | | |
| Financing costs | | | 5.5 | | | | | | | | |
| Adjusted IFRS net debt after financing costs | | | 124.6 | | | | | 474.1 | | | |

(1) Debt relating to AccorHotels shares.

(2) Debt relating to Elis shares.

(3) Excluding the holding company.

NOTE 4 OPERATING DATA

4.1. Revenue

Eurazeo group revenue totals €716 million for the first half of 2016, compared with €1,453 million for the first half of 2015.

Revenue breaks down as follows:

| (In thousands of euros) | 06/30/16 | | | | | Total | 06/30/15 | 2015 |
|---|----------------|-------------------|---------------|-----------------------|---------------|----------------|------------------|------------------|
| | Sales of goods | Sales of services | Dividends | Rental & lease income | Other income | | | |
| Eurazeo Capital | | | | | | | | |
| Asmodee revenue | 144,009 | 514 | - | - | - | 144,523 | 103,320 | 270,441 |
| Fintrax revenue | - | 94,512 | - | - | 3 | 94,515 | - | - |
| Europcar revenue | - | - | - | - | - | - | 960,505 | 960,505 |
| Eurazeo Patrimoine | | | | | | | | |
| Real estate revenue | - | - | - | 34,904 | - | 34,904 | 23,238 | 58,789 |
| Eurazeo PME | | | | | | | | |
| Eurazeo PME revenue | 203,045 | 206,445 | - | - | 1,868 | 411,358 | 342,545 | 652,866 |
| Holding companies | | | | | | | | |
| Dividends from non-consolidated investments | - | - | 11,702 | - | - | 11,702 | 6,061 | 6,110 |
| Income from financial assets held for trading | - | - | - | - | 17,650 | 17,650 | 17,098 | 33,785 |
| Other | - | - | - | - | 1,412 | 1,412 | 693 | 2,577 |
| REVENUE | 347,054 | 301,471 | 11,702 | 34,904 | 20,933 | 716,064 | 1,453,460 | 1,985,073 |

This decrease in revenue is mainly due to the change in consolidation scope (equity-accounting of the Europcar group from the end of June 2015, partially offset by the entry into the scope of consolidation of Fintrax from January 1, 2016).

4.2. Other income

Other income for the half-years ended June 30, 2015 and 2016 breaks down as follows:

| (In thousands of euros) | 06/30/16 (6 months) | 06/30/15 (6 months) | 2015 (12 months) |
|---|------------------------|------------------------|---------------------|
| Capital gains (losses) on the securities portfolio | 138,248 | 1,796,433 | 1,814,542 |
| Other capital gains (losses) | (1) | 1,036 | (779) |
| Impairment losses on available-for-sale financial asset | (6,259) | (6,100) | (12,094) |
| Fair value gains (losses) on investment properties | (2,948) | 12,976 | 25,480 |
| Fair value gains (losses) on other non-current assets | (1,331) | (360) | (798) |
| Other income and expenses | 2,165 | 5,176 | 8,642 |
| OTHER INCOME | 129,874 | 1,809,161 | 1,834,993 |

4.2.1. Capital gains (losses) on the securities portfolio

Capital gains on the securities portfolio in the first half of 2016 primarily concern the sale of Elis shares (€137.9 million, before the release of reserves to profit or loss and the early repayment compensation paid in July 2016 on the early repayment of the debt carried by Legendre Holding 27).

The net gain on disposal (i.e. after the early repayment compensation and foreign currency translation and hedging reserves released to profit or loss) is €122.7 million.

In the first half of 2015, capital gains on the securities portfolio primarily concerned the Elis and Europcar IPOs (€264.5 million and €1,121.3 million, net of disposal costs and before the release of reserves to profit or loss) and the disposal of Moncler shares (€233.6 million) and Accor shares (€161.2 million).

4.2.2. Impairment losses on available-for-sale financial assets

Impairment losses recognized in the first half of 2016 primarily concern Banca Leonardo shares following the dividend distribution (recognized in revenue, see Note 4.1).

4.3. Operating income and other income and expenses

Operating income totaled €150 million in the first half of 2016, compared with €1,777 million in the first half of 2015.

Other income and expenses break down as follows:

| <i>(In thousands of euros)</i> | 06/30/16 (6 months) | 06/30/15 (6 months) | 2015 (12 months) |
|---|------------------------|------------------------|---------------------|
| Restructuring/relocation/reorganization | (1,583) | (703) | (4,900) |
| Investment costs | (46,694) | (5,959) | (18,120) |
| Transaction costs | (1,925) | (2,887) | (6,435) |
| Other | (221) | (2,080) | (8,737) |
| OTHER INCOME AND EXPENSES | (50,423) | (11,629) | (38,192) |

Investment costs in the first half of 2016 primarily concern the Grape Hospitality group (mainly registration and stamp duties and legal fees on the hotels acquired of €27.6 million) and the Novacap group.

NOTE 5 INTANGIBLE ASSETS AND PROPERTY, PLANT AND EQUIPMENT

5.1. Goodwill, intangible assets and property, plant and equipment

Goodwill totals €1,313 million as of June 30, 2016, up €882 million on December 31, 2015, primarily following the entry into the scope of consolidation of the Fintrax and Novacap groups.

Other intangible assets and property, plant and equipment total €1,664 million as of June 30, 2016, up €972 million. This increase is due to the entry into the scope of consolidation of the Grape Hospitality, Fintrax and Novacap groups.

5.2. Impairment losses on fixed assets

5.2.1. Impairment tests

Pursuant to IAS 36, Eurazeo looked for indicators of impairment, using both internal and external information sources.

External information sources primarily consist of the Group's general assessment of the economic situation in a specific country or market. Internal information sources include the main types of reporting: a significant drop in revenue/profitability or failure to meet the budget are indicators of impairment.

TEST METHODOLOGY

The test methodology adopted as of June 30, 2016 is unchanged on the methodology described in the consolidated financial statements for the year ended December 31, 2015.

In particular, Eurazeo used the same WACC calculation parameters but updated the market data at the period-end.

5.2.2. Impairment tests

ON GOODWILL

Impairment tests may be performed for all Group CGUs, that is, the six Eurazeo PME CGUs and the Asmodee CGU. The business plans were reviewed, where appropriate.

The review of impairment indicators did not lead to the performance of impairment tests.

ON INTANGIBLE ASSETS WITH AN INDEFINITE LIFE

No impairment indicators were identified during the first half of 2016 in respect of intangible assets with an indefinite life.

NOTE 6 INVESTMENT PROPERTIES

Group investment properties consist of real estate holdings held by Eurazeo Patrimoine, measured as of June 30, 2016 at fair value based on their appraisal value.

| <i>(In thousands of euros)</i> | 6/30/2016 | 12/31/2015 |
|--|------------------|-------------------|
| ANF Immobilier investment properties | | |
| Lyons | 321,446 | 324,766 |
| Marseilles | 603,914 | 623,957 |
| Bordeaux | 42,902 | 42,568 |
| B&B hotels | 110,910 | 106,949 |
| Other investment properties | | |
| CIFA Fashion Business Center | 227,130 | 212,696 |
| TOTAL INVESTMENT PROPERTIES | 1,306,302 | 1,310,936 |
| <i>Investment properties</i> | <i>1,276,461</i> | <i>1,291,176</i> |
| <i>Investment properties classified as held for sale</i> | <i>29,841</i> | <i>19,760</i> |

6.1. Real estate appraisals

With the exception of buildings subject to call options, ANF Immobilier investment properties were valued by the firms Jones Lang LaSalle and BNP Real Estate Expertise. The fair value of investment properties corresponds to the tax-exclusive appraisal value.

In the same way as of December 31, 2015, two different approaches were used to value the Haussmann-style property assets in Lyons and Marseilles:

- the rental income capitalization method;
- the comparison-based approach.

In accordance with industry practice, the use of two valuation methods is made possible by the convergence of the values obtained.

Plots of land are valued using the developer's budget method, unless the plots are mere land banks. Hotel assets are valued using the income method.

The Eurazeo Patrimoine properties were valued by the firm CBRE Valuation. The fair value of investment properties is equal to their market value net of registration and stamp duties.

6.2. Sensitivity analysis

The market value of ANF Immobilier appraised property was calculated by independent appraisers by varying the key criteria in order to determine sensitivity.

Sensitivity calculated based on a change in yield provides a range of market values for the properties concerned, for ANF Immobilier, of €993.6 million (for a sensitivity adjustment of +0.20) to €1,073.7 million (for a sensitivity adjustment of -0.20), compared with a value of €1,043.3 million recognized as of June 30, 2016.

NOTE 7 ASSOCIATES AND AVAILABLE-FOR-SALE FINANCIAL ASSETS

7.1. Investments in associates

| <i>(In thousands of euros)</i> | 6/30/2016 | 12/31/2015 |
|----------------------------------|------------------|------------------|
| Europcar | 829,165 | 851,241 |
| AccorHotels | 385,561 | 400,544 |
| Elis | 227,936 | 564,226 |
| Moncler | 190,476 | 191,000 |
| Desigual | 149,352 | 147,099 |
| Neovia | 119,685 | 116,655 |
| Les Petits Chaperons Rouges | 66,931 | - |
| Fonroche | 47,419 | 47,000 |
| Foncia | - | 106,376 |
| Other | 416 | 884 |
| INVESTMENTS IN ASSOCIATES | 2,016,941 | 2,425,025 |

The decrease in investments in associates is mainly due to the changes in the consolidation scope disclosed in Note 2.

7.1.1. Impairment tests on investments in associates

The stock market price of equity-accounted companies as of June 30, 2016 was as follows:

| <i>(In thousands of euros)</i> | Number of shares held | Stock market price as of 06/30/2016 | Total |
|--|-----------------------|-------------------------------------|---------|
| AccorHotels (shares held by Legendre Holding 19) | 12,185,303 | 34.69 | 422,708 |
| Elis (shares held by Eurazeo, Legendre holding 27 and Ecip Elis) | 19,413,119 | 15.78 | 306,339 |
| Europcar (shares held by Eurazeo and Ecip Europcar) | 69,581,307 | 7.76 | 539,951 |
| Moncler (shares held by ECIP M) | 38,836,577 | 14.14 | 549,149 |

The valuation of Europcar shares is supported by both internal data (short- and medium-term outlook of the company) and external data (broker ratings).

7.1.2. Summary financial information on material associates

Information on the listed associates (AccorHotels, Elis, Europcar and Moncler) is available in the financial statements of these companies on their websites.

7.2. Available-for-sale financial assets

The fair value of available-for-sale financial assets breaks down as follows:

| <i>(In thousands of euros)</i> | 6/30/2016 Net carrying amount | Acquisition cost | Change in fair value (cumulative) | | 12/31/2015 Net carrying amount |
|--|-------------------------------------|---------------------|--------------------------------------|------------------|--------------------------------------|
| | | | Fair value reserve | Impairment | |
| <i>Fair value according to valuation techniques based on observable data (Level 2)</i> | | | | | |
| Colyzeo and Colyzeo II | 67,143 | 67,099 | 12,347 | -12,303 | 67,319 |
| <i>Fair value according to valuation techniques based on non-observable data (Level 3)</i> | | | | | |
| Gruppo Banca Leonardo | 26,900 | 80,950 | - | (54,050) | 31,358 |
| Glion & Les Roches | 226,488 | 226,488 | - | - | - |
| RES 1 (Foncia) bonds | - | - | - | - | 176,907 |
| Fintrax | - | - | - | - | 276,052 |
| Other unlisted assets | 347,857 | 1,104,737 | - | (756,880) | 264,258 |
| Unlisted securities | 668,388 | 1,479,274 | 12,347 | (823,233) | 815,894 |
| AVAILABLE-FOR-SALE FINANCIAL ASSETS | 668,388 | 1,479,274 | 12,347 | (823,233) | 815,894 |
| Available-for-sale financial assets - non-current | 631,370 | | | | 726,603 |
| Available-for-sale financial assets – current | 37,018 | | | | 89,291 |

The Group reviewed its entire portfolio of available-for-sale financial assets in order to identify any indicators of impairment. An impairment was recognized on Banca Leonardo shares (see Note 4.2.2).

RES1 bonds (Foncia) were transferred to assets classified as held for sale (see Note 2) and the Fintrax shares, presented in available-for-sale financial assets as of December 31, 2015, are fully consolidated from January 1, 2016.

Furthermore, the Glion & Les Roches shares classified in available-for-sale financial assets will be fully consolidated from July 1, 2016.

NOTE 8 FINANCING AND FINANCIAL INSTRUMENTS

8.1. Net debt

Net debt, as defined by the Group, breaks down as follows:

| <i>(In thousands of euros)</i> | Note | 6/30/2016 | 6/30/2015 | 12/31/2015 |
|--|------|------------------|------------------|------------------|
| Legendre Holding 27 (Elis) bond issue | | 151,503 | 129,510 | 136,920 |
| Asmodee bond issue | | | 89,822 | 90,036 |
| Eurazeo PME investments' bond issues | | 187,756 | 92,972 | 99,756 |
| Eurazeo Partners bond issue | | 5,333 | 5,059 | 5,192 |
| Bond issues | | 344,592 | 317,363 | 331,904 |
| Legendre Holding 19 (AccorHotels) loan | | 149,445 | 149,451 | 149,450 |
| ANF Immobilier loan | | 550,052 | 578,844 | 541,635 |
| Eurazeo PME investments' loans | | 285,039 | 234,342 | 287,045 |
| Asmodee loans | | 172,067 | 9,945 | 40,202 |
| Fintrax loans | | 261,033 | - | - |
| Grape Hospitality loans | | 311,407 | - | - |
| Novacap loans | | 423,774 | - | - |
| Bank overdrafts | 11.1 | 15,296 | 8,896 | 1,200 |
| Finance leases | | 178,381 | 198,286 | 181,466 |
| Other loans | | 35,635 | 31,597 | 31,600 |
| Loans | | 2,382,129 | 1,211,361 | 1,232,598 |
| BORROWINGS | | 2,726,721 | 1,528,724 | 1,564,502 |
| <i>o/w borrowings maturing in less than one year</i> | | 232,626 | 50,328 | 37,496 |
| <i>o/w borrowings maturing in more than one year</i> | | 2,494,095 | 1,478,396 | 1,527,006 |
| Cash and cash equivalent assets | 11.1 | 868,200 | 1,628,405 | 1,173,325 |
| Restricted cash | 11.1 | 20,544 | 7,323 | 21,089 |
| Other short-term deposits | 11.1 | 15,038 | 14,943 | 14,902 |
| Cash assets | | 903,782 | 1,650,671 | 1,209,316 |
| TOTAL NET DEBT | | 1,822,939 | (121,947) | 355,186 |

The net debt position of the Group's investments is presented below.

CONSOLIDATED DEBT-RELATED COMMITMENTS

Loans extended to Group companies may be subject to requests for early repayment in the event of payment default or failure to fulfill contractual obligations.

The table below provides details of the amounts (including accrued interest), the maturity dates and the nature of the covenants of the financing held by the Group's various investments.

| (In thousands of euros) | 6/30/2016 | | | Comments/Nature of main covenants |
|--|------------------|------------------|------------------|--|
| | Gross debt | Cash assets | Net debt | |
| Legendre Holding 19 (AccorHotels) | 149,445 | (135) | 149,310 | - Maturity: 2017 - Bank loan without recourse against Eurazeo, guaranteed by the value of AccorHotels shares - Covenants: - LTV ⁽⁴⁾ - Liquidity of the AccorHotels share |
| Asmodee | 174,323 | (25,906) | 148,416 | - Maturity : 2021 (loan and RCF) - Covenants: - Net debt / EBITDA ⁽¹⁾ |
| Legendre Holding 27 (Elis) | 151,503 | (56) | 151,447 | - Repaid beginning July 2016 |
| Fintrax | 261,033 | (32,453) | 228,581 | - Maturity : 2021 and 2022 (excluding RCF) - Covenants: - Net debt / EBITDA ⁽¹⁾ |
| Novacap | 432,757 | (36,796) | 395,961 | - Maturity : 2022 (Loan) ans 2023 (RCF) - Covenants: - Net debt / EBITDA ⁽¹⁾ |
| Other companies | 3 | (402) | (399) | |
| Total "Eurazeo Capital" net debt | 1,169,064 | (95,748) | 1,073,316 | |
| Eurazeo PME | 519,907 | (106,108) | 413,799 | - Maturity: 2021 to 2029 - Covenants: - Debt service coverage ratio - Net debt / EBITDA ⁽¹⁾ - EBITDA ⁽¹⁾ / net interest expense - Capex ⁽³⁾ |
| Total "Eurazeo PME" net debt | 519,907 | (106,108) | 413,799 | |
| Eurazeo Croissance | - | (41) | (41) | |
| Total "Eurazeo Croissance" net debt | - | (41) | (41) | |
| ANF Immobilier | 550,203 | (9,158) | 541,045 | - Maturity: 2019 to 2021 - Covenants: - LTV ⁽⁴⁾ - ICR ⁽⁵⁾ |
| CIFA Assets | 170,806 | (5,896) | 164,910 | - Maturity: 2027 |
| Grape Hospitality | 311,407 | (18,187) | 293,220 | - Maturity: 2023 - Covenants: - LTV ⁽⁴⁾ - Debt service coverage ratio - Net debt / EBITDAR ⁽²⁾ - Capex ⁽³⁾ - Hedging |
| Other companies | - | (2,011) | (2,011) | |
| Total "Eurazeo Patrimoine" net debt | 1,032,416 | (35,252) | 997,164 | |
| Eurazeo | - | (642,967) | (642,967) | |
| Other companies | 5,335 | (23,667) | (18,332) | |
| Total "Holding company" net debt | 5,335 | (666,634) | (661,299) | |
| TOTAL NET DEBT | 2,726,721 | (903,782) | 1,822,939 | |

⁽¹⁾ EBITDA: Earnings before interest, taxes, depreciation and amortization; adjusted where applicable in accordance with bank documents.

⁽²⁾ EBITDAR: Earnings before interest, taxes, depreciation, amortization and rent; adjusted where applicable in accordance with bank documents.

⁽³⁾ Capex: Capital Expenditure.

⁽⁴⁾ LTV: Loan To Value.

⁽⁵⁾ ICR: Interest Coverage Ratio.

There are no covenant breaches for which a major counterparty default has been notified or which benefited from a waiver at the period-end.

8.2. Net financial expense

| <i>(In thousands of euros)</i> | Note | 06/30/16 (6 months) | 06/30/15 (6 months) | 2015 (12 months) |
|--|------|------------------------|------------------------|---------------------|
| Interest on borrowings | | (57,610) | (145,190) | (188,142) |
| Total finance costs gross | | (57,610) | (145,190) | (188,142) |
| Income and expenses on changes in interest-rate derivatives | | (2,130) | (5,762) | (7,135) |
| Hedging reserve reclassified to profit or loss | | (408) | (55,093) | (58,840) |
| Income and expenses on changes in other derivatives | | 140 | 0 | (103) |
| Fair value gains losses on financial assets held for trading | | 65 | 0 | 2 |
| Other financial income and expenses | | 188 | 58 | 889 |
| Total income and expenses on cash, cash equivalents and other financial instruments | | (2,145) | (60,797) | (65,187) |
| Total finance costs net | | (59,755) | (205,987) | (253,329) |
| Foreign exchange losses | | (11,827) | (35,314) | (53,158) |
| Foreign exchange gains | | 2,141 | 27,419 | 32,765 |
| Interest expense relating to the employee benefits obligation | | 597 | (1,601) | (580) |
| Other | | (7,858) | (933) | (4,585) |
| Total other financial income and expenses | | (16,947) | (10,429) | (25,558) |
| NET FINANCIAL EXPENSE | | (76,702) | (216,416) | (278,887) |

The decrease in interest on borrowings is mainly due to changes in consolidation scope (primarily the deconsolidation of Europcar).

NOTE 9 PROVISIONS

Provisions break down as follows:

| <i>(In thousands of euros)</i> | Employee benefit liabilities | Disputes | Other | Total |
|--------------------------------|------------------------------|----------|--------|--------|
| Opening balance | 31,258 | 1,777 | 25,720 | 58,755 |
| Closing balance | 51,475 | 1,891 | 25,529 | 78,895 |
| Due in less than one year | - | 1,891 | 13,466 | 15,357 |
| Due in more than one year | 51,475 | - | 12,063 | 63,538 |

The increase in employee benefit liabilities is primarily due to the entry into the consolidation scope of the Novacap group as of June 30, 2016.

9.1.1. Employee benefit liabilities

The nature of employee benefits is similar to that described in the Notes to the consolidated financial statements for the year ended December 31, 2015.

9.1.2. Provisions for litigation and other provisions

Provisions for litigation and other provisions primarily concern litigation, restructuring, provisions for tax risks and miscellaneous provisions.

NOTE 10 EQUITY AND EARNINGS PER SHARE

10.1. Equity

Equity attributable to owners of the Company is €4,129 million, or €59.46 per share, as of June 30, 2016.

10.1.1. Share capital

As of June 30, 2016, the share capital is €224,679 thousand, comprising 71,908,807 fully paid-up shares of two classes (71,900,542 ordinary shares and 8,265 preference shares). As of June 30, 2016, Eurazeo holds 2,465,586 of its own shares, including 83,270 classified as in the course of cancellation.

10.1.2. Dividends paid

| <i>(In euros)</i> | 2016 | 2015 |
|--|----------------|---------------|
| Total dividend distribution | 159,304,584.00 | 79,256,919.60 |
| <i>Dividend paid in cash</i> | 159,304,584.00 | 79,256,919.60 |
| <i>Dividend paid in shares</i> | 0.00 | 0.00 |
| Dividend per share paid in cash | 2.40 | 1.20 |

The Shareholders' Meeting of May 12, 2016 approved the distribution of a dividend of €1.20 per share and an exceptional distribution of reserves of €1.20 per share. A total dividend distribution of €159,305 thousand was therefore paid to shareholders.

In addition, a bonus share issue of one free share for 20 shares held was also performed.

10.2. Earnings per share

| <i>(In thousands of euros)</i> | 2016 | 2015 | 2015 |
|--|-------------|--------------|--------------|
| Net income attributable to owners of the Company | 73,500 | 1,271,997 | 1,276,040 |
| Weighted average number of ordinary shares outstanding | 67,355,504 | 66,297,231 | 67,593,355 |
| Reported basic earnings per share | 1.09 | 19.19 | 18.88 |
| Basic earnings per share adjusted for bonus share grants ⁽¹⁾ | - | 18.27 | 17.98 |
| Weighted average number of potential ordinary shares | 67,355,504 | 66,297,231 | 67,593,355 |
| Reported diluted earnings per share | 1.09 | 19.19 | 18.88 |
| Basic earnings per share adjusted for bonus share grants | - | 18.27 | 17.98 |

⁽¹⁾ Adjusted for the decision of the Shareholders' Meeting of May 7, 2014 (distribution of 3,507,870 bonus shares on May 20, 2016).

NOTE 11 BREAKDOWN OF CASH FLOWS

11.1. Cash assets

The cash flow statement analyzes changes in cash presented net of bank overdrafts and including restricted cash.

As of June 30, 2016, restricted cash consists of cash allocated to the Eurazeo liquidity contract and restricted cash of the Novacap, Fintrax and Eurazeo PME groups.

| <i>(In thousands of euros)</i> | Note | 6/30/2016 | 6/30/2015 | 12/31/2015 |
|---|------|-----------------|------------------|------------------|
| Demand deposits | | 801,984 | 815,732 | 961,545 |
| Term deposits and marketable securities | | 66,216 | 812,673 | 211,780 |
| Cash and cash equivalent assets | 8.1 | 868,200 | 1,628,405 | 1,173,325 |
| Restricted cash | 8.1 | 20,544 | 7,323 | 21,089 |
| Bank overdrafts | | (15,296) | (8,896) | (1,200) |
| Cash and cash equivalent liabilities | 8.1 | (15,296) | (8,896) | (1,200) |
| NET CASH AND CASH EQUIVALENTS | | 873,448 | 1,626,832 | 1,193,214 |
| Other short-term deposits | 8.1 | 15,038 | 14,943 | 14,902 |
| TOTAL GROSS CASH ASSETS | | 903,782 | 1,650,671 | 1,209,316 |

11.2. Net cash flows from operating activities

Cash flows from operating activities totaled €41.3 million (compared with €74.9 million in the first half of 2015 adjusted for Europcar vehicle fleet flows).

11.3. Net cash flows from investing activities

Purchases of investment properties by ANF Immobilier totaled €59.1 million in the first half of 2016. ANF Immobilier continued its investments, particularly in Lyons and the renovation of its real estate assets, primarily in Marseilles.

Purchases of property, plant and equipment and intangible assets mainly reflect the acquisition of a portfolio of hotels by Grape Hospitality from AccorHotels.

Purchases of investments and available-for-sale assets mainly reflect the acquisition of Glion and Les Roches by Eurazeo (€226.5 million), Novacap by Eurazeo (€163.1 million), Petits Chaperons Rouges by LH 47 and Eurazeo (€65.8 million in shares and €78.6 million in bonds), Enigma by Asmodee (€12.3 million) and build-ups and investments by Eurazeo PME companies (MK Direct, Orolia, Flash Europe) totaling €182.0 million.

Proceeds from sales of investments mainly reflect the sale of Elis shares for €473.5 million (received by LH27, Eurazeo and ECIP Elis).

The impact of changes in consolidated scope mainly concern the entry into the consolidation scope of Fintrax, Novacap and Flash Europe.

Finally, dividends received from associates were primarily distributed by the AccorHotels (€12.2 million), Elis (€6.8 million) and Moncler (€5.4 million) groups.

11.4. Net cash flows from financing activities

Net cash flows from financing activities include Asmodee and Dessange debt refinancing flows (Eurazeo PME) and financing flows for Grape Hospitality acquisition.

The €159.3 million dividend distribution by Eurazeo is also reflected in net cash flows from financing activities. Other dividends paid during the half-year primarily concern amounts paid by ANF Immobilier to minority interests.

NOTE 12 OTHER DISCLOSURES

12.1. Post balance-sheet events

Post-balance sheet events are presented in Section I.7 of the Half-Year Financial Report.

12.2. Off-balance sheet commitments

| (in millions of euros) | 06/30/2016 | | | | | 12/31/2015 |
|---|------------------|-------------------|-----------------|---------------|--------------------|------------------|
| | Total | Holding companies | Eurazeo Capital | Eurazeo PME | Eurazeo Patrimoine | |
| Commitments given | (1,355.6) | (151.6) | (573.1) | (37.7) | (593.2) | (1,512.1) |
| Assigned receivables not due (Daily forms, etc.) | - | - | - | - | - | (11.6) |
| Pledges, mortgages and collateral | | | | | | |
| - AccorHotel shares (closing price) | (418.4) | - | (418.4) | - | - | (482.5) |
| - Other pledges, mortgages and collateral | (657.0) | - | (134.7) | (14.4) | (507.9) | (757.8) |
| Sureties, deposits and guarantees given | (51.4) | (2.0) | (3.7) | (12.8) | (32.9) | (47.0) |
| Operating leases | | | | | | |
| -Minimum lease payments under non-cancellable operating leases (< 1 year) | (10.0) | (2.8) | (3.9) | (3.4) | - | (8.3) |
| -Minimum lease payments under non-cancellable operating leases (1 to 5 years) | (26.2) | (11.2) | (10.9) | (4.1) | - | (22.7) |
| -Minimum lease payments under non-cancellable operating leases (< 5 years) | (11.4) | (9.8) | (1.6) | - | - | (12.5) |
| Vendor warranties | (15.5) | (15.5) | - | - | - | (15.5) |
| Other commitments given | | | | | | |
| - Capzantine | (100.0) | (100.0) | - | - | - | (100.0) |
| - IM Square | (6.0) | (6.0) | - | - | - | (6.0) |
| - Colyzeo and Colyzeo II | (2.0) | - | - | - | (2.0) | (3.0) |
| - Sales commitments | (30.1) | - | - | - | (30.1) | (18.3) |
| - Other | (27.7) | (4.4) | - | (3.0) | (20.3) | (26.9) |
| Commitments received | 1,351.3 | 1,000.0 | 93.0 | 149.5 | 108.7 | 1,134.1 |
| Sureties, deposits and guarantees received | 21.9 | | | 0.9 | 21.0 | 36.8 |
| Syndicated credit facility | 1,000.0 | 1,000.0 | | | | 1,000.0 |
| Other commitments received | 329.3 | | 93.0 | 148.6 | 87.7 | 97.3 |

The main changes to off-balance sheet commitments since December 31, 2015 are detailed below.

New commitments relating to the acquisition of the Les Petits Chaperons Rouges group

COMMITMENTS INVOLVING EURAZEO:

COMMITMENTS GIVEN

Pursuant to the acquisition of an investment in the LPCR Group, Eurazeo entered into a shareholders' agreement on March 29, 2016 with Legendre Holding 47, Jean-Emmanuel Rodocanachi, Athina Conseil and Bpifrance. Under the terms of this agreement, Eurazeo granted sales commitments covering all its shares exercisable under certain circumstances in favor of Jean-Emmanuel Rodocanachi and Athina Conseil.

VENDOR WARRANTIES RECEIVED

Pursuant to the acquisition of an investment in the LPCR Group, Eurazeo holds specific vendor warranties granted by Athina Conseil.

COMMITMENTS INVOLVING LEGENDRE HOLDING 47:

Pursuant to the acquisition of an investment in the LPCR Group on March 29, 2016, Legendre Holding 47 undertook to hold all its shares in Grandir SAS and LPCR Group for a minimum period of 5 years.

Legendre Holding 47 also entered into a shareholders agreement on March 29, 2016 with Eurazeo, Jean-Emmanuel Rodocanachi, Athina Conseil and Bpifrance comprising various standard non-competition commitments and commitments governing the transfer of LPCR Group shares.

New commitments relating to the acquisition of the Graduate group

COMMITMENTS INVOLVING GRADUATE SA

Pursuant to the acquisition of the Swiss hotel schools Glion & Les Roches, Graduate SA holds standard warranties capped at 15% of the acquisition price and valid for periods of 18 months to 10 years commencing June 15, 2016 (with the exception of tax warranties granted for a period of up to 3 months following expiry of the applicable limitations periods).

Graduate SA granted a specific warranty in favor of Laureate International B.V. in respect of the transaction financing and valid for a period of 18 months commencing June 15, 2016. Graduate SA and Gesthôtel granted a warranty tied to the financing in favor of financing institutions in respect of the loan agreement of June 14, 2016 and valid until repayment of the loans granted. Graduate SA and Gesthôtel also granted various pledges (of receivables, revenue and bank accounts) guaranteeing the payment obligations and debts of Gesthôtel, GIHE Sàrl and Escuela under lease agreements with the owner of the real estate. Finally, as part of the acquisition financing, Graduate SA granted pledges over receivables, bank accounts and shares in favor of Intermediate Capital Group plc as security agent in respect of loan agreements, valid until payment in full of the obligations guaranteed.

New commitments relating to the acquisition of the Novacap group

COMMITMENTS INVOLVING NOVACAP GROUP BIDCO

Pursuant to the acquisition of an investment in the Novacap group, Novacap Group Bidco undertook to pay a possible earn-out to Axa LBO Fund IV, potentially due in 2018, based on the results for the fiscal year ended December 31, 2017 or in the event of exit by the investors. Novacap Group Bidco holds standard warranties granted by vendors capped at €220 million and valid for a period of one year commencing June 22, 2016.

LH Novacap granted standard share purchase commitments to managers applicable in the event of death or permanent disability and holds share sales commitments from such managers.

As part of the acquisition financing, Novacap Group Bidco granted pledges over receivables, financial instrument accounts and bank accounts in favor of BNP Paribas SA until extinction of the obligations guaranteed.

The Novacap Group holds a credit facility of €525 million, including €90 million not drawn as of June 30, 2016. Various asset pledges were provided to secure this financing.

New commitments relating to the Grape group

Pursuant to the acquisition of a hotel portfolio, Grape Hospitality undertook to pay or receive a potential adjustment to the income and expenses relating to the purchase of the business assets (within 45 days) and to the acquisition price of companies sold by Invesco (based on the definitive accounts).

As part of the transaction financing, standard warranties for this type of transaction were granted to banks, such as lender's liens and mortgages, pledges over business assets, securities and receivables and assignment of receivables (Dailly) on lease payments.

New commitment relating to the Mondelez group

COMMITMENT INVOLVING EURAZEO:

COMMITMENT GIVEN

On March 30, 2016, Eurazeo, indirectly via its subsidiary CPK, granted the Mondelez group a purchase commitment covering the acquisition, subject to certain conditions, of a portfolio of assets in the confectionary and chocolate sector. This commitment is valid to May 31, 2017, or any subsequent date agreed by the parties.

New commitment relating to the sale of an Elis share block

COMMITMENT INVOLVING LEGENDRE HOLDING 27:

Pursuant to the sale of Elis shares via an accelerated book building to institutional investors, Legendre Holding 27 undertook not to sell its Elis shares during a period of 90 days commencing April 14, 2016.

III. STATUTORY AUDITORS' REPORTS

1. Attestation of the Statutory Auditors on the Net Asset Value of Eurazeo as of June 30, 2016

PricewaterhouseCoopers Audit

63, rue de Villiers
92208 Neuilly-sur-Seine Cedex

Mazars

61, rue Henri Regnault
92400 Courbevoie

**Attestation of the Statutory Auditors on the
Net Asset Value of Eurazeo as of June 30, 2016**

EURAZEO SA

1, rue Georges Berger
75017 PARIS

This is a free translation into English of the Statutory Auditors' attestation issued in French and is provided solely for the convenience of English speaking readers. This report should be read in conjunction with, and construed in accordance with, French law and professional auditing standards applicable in France.

To the Chairman of the Executive Board,

In our capacity as Statutory Auditors of Eurazeo and pursuant to your request, we have verified the financial information relating to Eurazeo's net asset value as of June 30, 2016 (hereafter referred to as the "**Net Asset Value**") as presented in the Half-Year Financial Report for the half-year ended June 30, 2016 (hereafter referred to as the "Half-Year Financial Report").

The Net Asset Value has been prepared under the responsibility of the Eurazeo Executive Board based on the accounting records of Eurazeo and of the fully consolidated subsidiaries, as well as on available market data as of June 30, 2016. The Net Asset Value calculation method and the assumptions adopted are described in Section I.5 of the Half-Year Financial Report.

Our role is to comment as to whether the accounting information used for the calculation of the Net Asset Value is consistent with the accounting records and whether the calculation complies with the methodology described in Section I.5 of the Half-Year Financial Report. We are not however required to call into question the methodology, the assumptions used and the judgments made by the Eurazeo Executive Board to determine the fair values of its investments in unlisted companies. Nor are we required to comment on the compliance of this methodology with a set of standards or market practices, or to comment on the values thus determined for each investment within the context of the Net Asset Value.

In our capacity as Statutory Auditors, we conducted a limited review of Eurazeo's condensed interim consolidated financial statements for the period from January 1, 2016 to June 30, 2016.

The purpose of our limited review, conducted in accordance with professional standards applicable in France, was to ensure that Eurazeo's condensed interim consolidated financial statements, taken as a whole, were prepared, in all material aspects, in accordance with IAS 34, *Interim Financial Reporting*, as adopted by the European Union. The objective of this review was not to express an opinion on specific items in these financial statements used for the calculation of the Net Asset Value. Consequently, we did not conduct our limited review with this aim and we do not express any opinion on these items taken separately.

We performed our work in accordance with the professional standards applicable in France. For the purposes of this report, our work consisted in:

- familiarizing ourselves with the procedures set up by your Company to produce the information relating to the Net Asset Value;
- comparing the methods applied to calculate the Net Asset Value with those described in Section I.5 of the Half-Year Financial Report;
- verifying the consistency of the accounting net assets of Eurazeo and its subsidiaries holding the investments used to calculate the Net Asset Value with the Eurazeo condensed interim consolidated financial statements for the period January 1 to June 30, 2016;
- verifying the consistency of the accounting information used to calculate the Net Asset Value with the items used as a basis for preparing the Eurazeo condensed interim consolidated financial statements as of June 30, 2016;
 - in situations where the fair value has been determined by applying multiples to aggregates taken from the accounting records or provisional accounts of investments, verifying the consistency of these aggregates with the accounting records or the provisional accounts of investments,
 - in situations where the fair value has been determined by applying multiples to aggregates taken from the accounting records and adjusted for non-recurring items, verifying the consistency of these aggregates with the accounting records before these adjustments are taken into account,
 - in situations where the fair value has been determined by applying multiples to aggregates taken from forecast accounts of investments, reconciling these forecast aggregates with items used by Eurazeo for impairments tests in preparing the consolidated financial statements,
 - in situations where financial debt items have been used to calculate the fair value of the unlisted investments, verifying the consistency of the financial debt items with the accounting records, except when prospective items have been used;
- verifying the consistency of the share price used to calculate the fair value of listed investments with observable information;
- verifying the arithmetical accuracy of the calculations after application of rounding rules, if necessary.

The procedures described above constitute neither an audit nor a limited review according to the professional standards applicable in France. Consequently, we do not express any opinion

or conclusion on the amount of the Net Asset Value presented in Section I.5 of the Half-Year Financial Report.

Based on our work, we have no matters to report on the consistency of the accounting information used in the calculation of Eurazeo's Net Asset Value with the accounting records and on the compliance of their calculation with the methodology described in Section I.5 of the Half-Year Financial Report.

Neuilly-sur-Seine and Courbevoie, July 27, 2016

The Statutory Auditors

PricewaterhouseCoopers Audit

Mazars

Pierre Clavié

Guillaume Potel

2. STATUTORY AUDITORS' REVIEW REPORT ON THE HALF-YEAR FINANCIAL INFORMATION

PricewaterhouseCoopers Audit

63, rue de Villiers
92208 Neuilly-sur-Seine Cedex

Mazars

Exaltis - 61, rue Henri Regnault
92400 Courbevoie

EURAZEO

1, rue Georges Berger
75017 Paris

STATUTORY AUDITORS' REVIEW REPORT ON THE HALF-YEAR FINANCIAL INFORMATION

(January 1, 2016 to June 30, 2016)

This is a free translation into English of the Statutory Auditors' review report issued in French and is provided solely for the convenience of English speaking readers. This report should be read in conjunction with, and construed in accordance with, French law and professional auditing standards applicable in France

To the Shareholders,

In compliance with the assignment entrusted to us by your Shareholders' Meetings and in accordance with the requirements of Article L.451-1-2 III of the French Monetary and Financial Code (*Code monétaire et financier*), we hereby report to you on:

- the limited review of the accompanying condensed interim consolidated financial statements of Eurazeo, for the period from January 1, 2016 to June 30, 2016;
- the verification of the information contained in the half-year management report.

These condensed interim consolidated financial statements are the responsibility of the Executive Board. Our role is to express a conclusion on these financial statements based on our limited review.

1. Conclusion on the financial statements

We conducted our limited review in accordance with professional standards applicable in France. A limited review of half-year financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A limited review is substantially less in scope than an audit conducted in accordance with professional standards applicable in France and consequently does not enable us to obtain assurance that we would

become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Based on our limited review, nothing has come to our attention that causes us to believe that the accompanying condensed interim consolidated financial statements have not been prepared, in all material respects, in accordance with IAS 34, *Interim Financial Reporting*, as adopted by the European Union.

2. Specific verification

We have also verified the information given in the half-year management report on the condensed interim consolidated financial statements subject to our limited review.

We have no matters to report as to its fair presentation and consistency with the condensed interim consolidated financial statements.

Neuilly-sur-Seine and Courbevoie, July 27, 2016

The Statutory Auditors

PricewaterhouseCoopers Audit

Mazars

Pierre Clavié

Guillaume Potel

IV. Declaration by the person responsible for the half-year financial report

I hereby certify that, to the best of my knowledge, the condensed interim consolidated financial statements have been prepared in accordance with applicable accounting standards and give a true and fair view of the assets, liabilities, financial position and results of the Company and all consolidated companies, and that the appended Half-Year Financial Report provides a fair review of the major events that occurred during the first six months of the fiscal year, their impact on the financial statements, the main transactions between related parties, as well as a description of the main risks and uncertainties concerning the remaining six months of the fiscal year.

Patrick Sayer

Chairman of the Executive Board




eurazeo